Town of Lincoln

Annual Reports and Approved Budget Fiscal Year 2013-2014



Building on a Strong Foundation

TOWN OF LINCOLN PROPOSED MUNICIPAL AND SCHOOL BUDGETS FISCAL YEAR 2013-2014

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Annual Message

Town of Lincoln, Rhode Island Financial Town Meeting May 13, 2013

To the taxpayers of the Town of Lincoln:

Welcome to the 2013 Lincoln Financial Town Meeting. Tonight you will be considering a budget for Fiscal Year 2014 which begins on July 1, 2013. This budget is the culmination of countless hours of work by the Budget Board, the Town Administration and the School Committee.

The Budget Board consists of eleven members, two from each of the Town voting districts, and the Town Moderator. The Board is obligated by the Town Charter to gather statements of anticipated Revenues and Expenses from all Town departments; to discuss same with appropriate officials; to have one or more public hearings; and to present to you the Board's final analysis. It is the opinion of the Budget Board that the budget presented tonight is sufficient to meet the needs of the Municipal Government and the School District for the upcoming Fiscal Year with minimal tax increases and no reductions in the services to which the citizens of Lincoln have grown accustomed. The Board also recognizes the need for repairs and upgrades to the infrastructure and equipment of the Town. Funding for these requirements has been provided for in appropriate sections of the Budget.

To support the proposed budget, an increase of 1.02% of the tax levy will be required. After the town wide property evaluation, preliminary estimates of the new tax rates are as follows:

Residential \$22.85 per thousand dollars valuation
Commercial \$26.12 per thousand dollars valuation
Personal Property \$35.88 per thousand dollars valuation
Motor Vehicles \$30.66 per thousand dollars valuation

The Budget Board continues to be frustrated with the Board of Water Commissioners' failure to comply with the Town Charter in providing our legally mandated requests for financial information including; Income Statements, Balance Sheets, and Statements of Sources and Uses of Funds as have been supplied by all other Town agencies.

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We are continually disappointed with departments and agencies which elect to by-pass the Town's Capital Committee. We would hope that in the future, all departments would present their capital expenditure plans to the Capital Committee for their review prior to being presented to the Budget Board.

The Board recognizes the need for repairs and upgrades to the infrastructure and equipment of the Town. Funding for these requirements has been provided for in appropriate sections of the Budget.

Tonight you will be asked to approve expenditures for Municipal Government of Eighteen Million, Nine Hundred Fifty Four Thousand, Nineteen Dollars (\$18,954,019), an increase of Eight Hundred Seventy Thousand, Six Hundred Thirty Eight Dollars (\$870,638). This amount provides for the continuation of all Town services. It allows for a 2% salary increase for department heads and other salaried personnel and funds all contractual obligations to other Town employees. Within the Municipal budget there are planned expenditure for the replacement of one rescue truck, one trash truck and continued road resurfacing. Additionally, programs for needed improvements to the Police Station, improvements to parks, repairs to sidewalks, rehabilitation of dams, and other needed safety upgrades are proposed in the Two Million, Four Hundred Eighty Four Thousand, Five Hundred Fifty Eight Dollars (\$2,484,558) Municipal Capital Expenditure Resolutions. Taxpayers should note that some of these improvements (such as the Police Station) are multi-year endeavors and additional funds will need to be appropriated from future meetings.

The library addition is nearing completion as is the Barney's Pond dam project. Some additional funding for these projects is included in the proposed budget.

The School Committee and the School Administration continue their efficient management of Lincoln's school system. The School District proposed operating budget of Forty Nine Million, Six Hundred Nine Thousand, Nine Hundred Sixty One Dollars (\$49,609,961), an increase of One Million, Ninety Two Thousand, Eight Hundred Eighty Three Dollars (\$1,092,883), will fund the ongoing Maintenance of Effort as required by State Law as well as those programs desired by students, parents, and taxpayers. Certain areas of the school infrastructure have come due for repair and, among other projects, the roof at Northern Elementary is proposed for a complete replacement. School Department Capital Expenditure Resolutions total One Million, Two Hundred Nineteen Thousand, Three Hundred Seventy Four Dollars (\$1,219,374).

The School Department's Budget request provided for salary increases of over 6% for certain administrators which caught the Budget Board's attention when compared to the Municipal increases that were limited to 2%.

Every citizen is concerned for the safety of our children. The School Committee has proposed, and the Budget Board supports an ongoing program to improve security in all of our buildings. With guidance from the Rhode Island Department of Education, we will immediately begin planning and installing appropriate and updated security equipment. We envision this to be a multi-year project.

As mentioned earlier, the Library addition is nearing completion. The Library Board, the staff, and the Friends of the Lincoln Library have done an outstanding job in bringing to Lincoln, a library system of which all residents can be proud.

The Budget Board would like to thank all of the administrators, staff, boards and commissions who provided input and insight to us in the preparation of these documents.

Respectfully Submitted

Town of Lincoln Budget Board

Carl L. Brunetti, Chair Person

Hagop S. Jawharjan , Vice Chair Person

Domenic A. Ricci, Corresponding Secretary

Michael P. Babbitt

William R. DiBiasio

Paul J. DiDomenico

Richard K. Foster

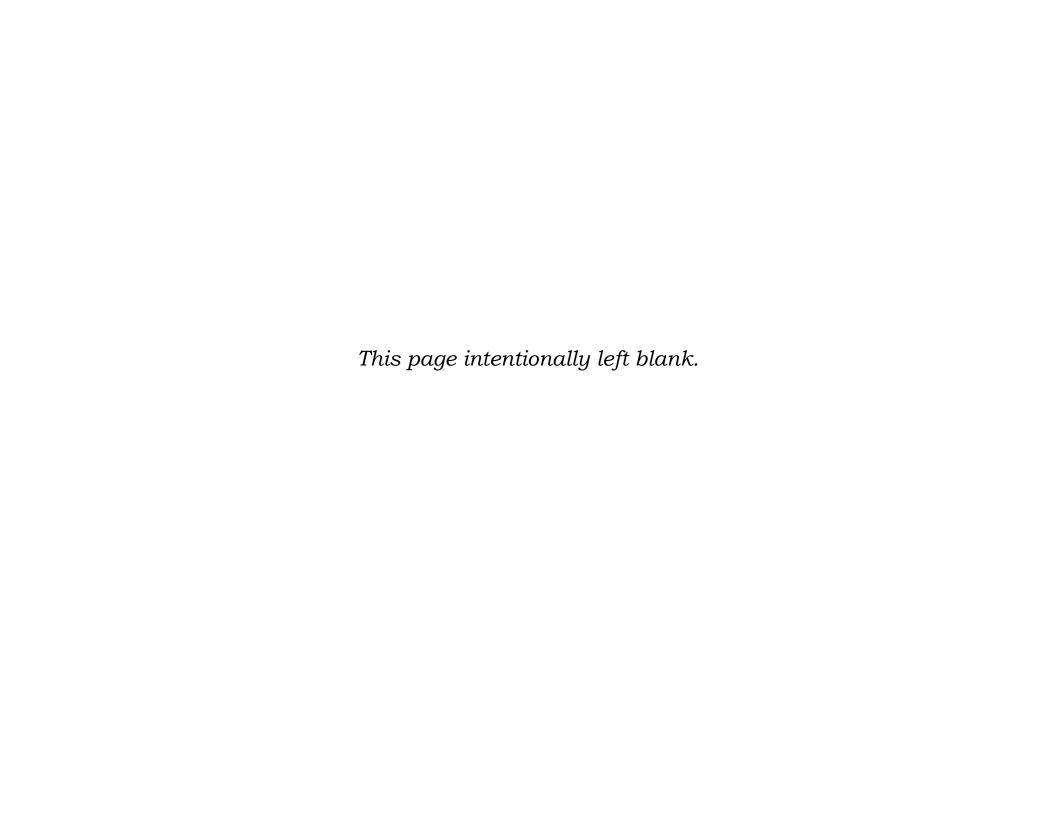
Rhonda K. Lacombe

Maria R. Marcello

William J. McManus

Robert H. Turner Jr., Town Moderator Candice L. Larson, Recording Secretary

Combined Analysis of Revenue and Budget Summary



SUMMARY OF MUNICIPAL REVENUES

| | | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | RECEIVED | BALANCE | 2013-2014 | INCREASE |
|--|----|------------|------------|-------------|-------------|------------|------------|-------------|------------|
| | | AUDITED | REVENUE | AUDITED | REVENUE | THRU | THRU | REVENUE | (DECREASE) |
| | | REVENUE | BUDGET | REVENUE | BUDGET | 12/31/2012 | 06/30/2013 | BUDGET | P/Y BUDGET |
| PROPERTY TAXES | | | | | | | | | |
| Education, Resolutions, Municipal | | | | | | | | | |
| & Debt | | | | | | | | | |
| Current Year Tax Levy (Ref. Only) | \$ | 50,600,494 | 51,158,003 | 51,717,363 | 51,864,196 | | | 52,465,050 | 600,854 |
| Current Year Uncollectible Taxes | | (79,672) | (972,002) | (2,173,213) | (1,296,605) | | | (1,311,626) | (15,021) |
| Current Year Collections | | 50,520,822 | 50,186,001 | 49,544,150 | 50,567,591 | 27,232,631 | 23,334,960 | 51,153,424 | 585,833 |
| Prior Year Collections | | 1,031,730 | 800,000 | 1,061,317 | 1,000,000 | 453,631 | 546,369 | 1,000,000 | - |
| TOTAL TAX COLLECTIONS | \$ | 51,552,552 | 50,986,001 | 50,605,467 | 51,567,591 | 27,686,262 | 23,881,329 | 52,153,424 | 585,833 |
| STATE AID & GRANTS (Note 1) | | | | | | | | | |
| Dept. of Elderly Affairs | \$ | 11,201 | 10,000 | 0 | 10,000 | 0 | 10,000 | 10,000 | 0 |
| Incentive Aid | | 0 | 0 | 0 | 0 | 0 | 0 | 200,292 | 200,292 |
| Motor Vehicles Phase Out | 1 | 231,568 | 236,662 | 232,641 | 236,662 | 116,320 | 120,342 | 232,641 | (4,021) |
| Library | | 179,391 | 179,391 | 186,608 | 189,340 | 94,670 | 94,670 | 191,841 | 2,501 |
| RIEDC - Airport Impact Aid | 1 | 25,000 | 25,000 | 25,000 | 25,000 | 0 | 25,000 | 25,000 | 0 |
| Video Lottery | | 6,380,106 | 5,200,000 | 6,993,272 | 5,200,000 | 1,719,214 | 3,480,786 | 5,200,000 | 0 |
| Recycling Revenues | | 423 | 0 | 40,585 | 0 | 42,406 | (42,406) | 0 | 0 |
| School Bond Housing Aid | | 1,312,036 | 1,364,268 | 1,168,344 | 1,334,908 | 640,172 | 694,736 | 1,103,899 | (231,009) |
| Pub. Serv. Corp. Tax | 1 | 237,544 | 226,267 | 253,999 | 237,544 | 0 | 237,544 | 253,999 | 16,455 |
| Meal & Hotel Tax | | 713,832 | 620,867 | 767,828 | 644,796 | 404,899 | 239,897 | 813,713 | 168,917 |
| Statistical revaluation reimbursement | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rhode Island Open Space Recreational Grant | | | | | 175,000 | 0 | 175,000 | 0 | (175,000) |
| RESTRICTED RECEIPTS | | | | | | | | | |
| State Education Aid (Note 1) | | 6,455,684 | 6,949,336 | 7,003,524 | 7,853,988 | 3,820,426 | 4,033,562 | 8,946,871 | 1,092,883 |
| Medicaid | | 1,211,925 | 900,000 | 1,020,081 | 1,000,000 | 249,417 | 750,583 | 1,000,000 | 0 |
| OTHER SOURCES | | | | | | | | | |
| Town Capital Project Fund (50) | | 508,040 | 908,401 | 529,743 | 2,129,150 | 453,423 | 1,675,727 | 1,929,374 | (199,776) |
| Capital Improv. Restricted Surplus (12) | | | 0 | | 490,000 | 0 | 490,000 | 216,000 | (274,000) |
| Open Space Restricted Surplus (11) | | | 225,000 | 225,000 | 500,000 | 0 | 500,000 | 150,000 | (350,000) |
| Bond Fund (56) | | | | 22,187 | 39,000 | 0 | 39,000 | 678,558 | 639,558 |
| Local School Revenue (Note 2) | | | | | | | | 0 | 0 |
| SCHOOL OPERATING SURPLUS | | | 218,981 | | 1,500,000 | 1,500,000 | 0 | 800,000 | (700,000) |
| LOCAL REVENUES | | 2,506,979 | 2,116,600 | 2,646,261 | 2,180,900 | 1,135,351 | 1,045,549 | 2,233,100 | 52,200 |
| Total Municipal Revenues | \$ | 71,326,281 | 70,166,774 | 71,720,540 | 75,313,879 | 37,862,560 | 37,451,319 | 76,138,712 | 824,833 |
| LOCAL REVENUE | | | | | | | | | |
| Interest on Investments | \$ | 48,972 | 30,000 | 17,347 | 10,000 | 3,745 | 6,255 | 10,000 | 0 |
| Interest on Delinquent Taxes | | 390,288 | 300,000 | 401,999 | 320,000 | 166,924 | 153,076 | 340,000 | 20,000 |
| Fines & Costs | | 29,478 | 17,000 | 11,525 | 17,000 | 7,138 | 9,862 | 17,000 | 0 |
| Miscellaneous Revenues | | 35,063 | 10,000 | 45,408 | 10,000 | 12,759 | (2,759) | 10,000 | 0 |
| Marriage Licenses | | 888 | 800 | 800 | 800 | 576 | 224 | 800 | 0 |
| Recording Fees | | 214,031 | 200,000 | 224,076 | 200,000 | 129,622 | 70,378 | 210,000 | 10,000 |

SUMMARY OF MUNICIPAL REVENUES

FISCAL YEAR 2013-2014

| | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | RECEIVED | BALANCE | 2013-2014 | INCREASE |
|---------------------------------|--------------|-----------|-----------|-----------|------------|------------|-----------|------------|
| | AUDITED | REVENUE | AUDITED | REVENUE | THRU | THRU | REVENUE | (DECREASE) |
| | REVENUE | BUDGET | REVENUE | BUDGET | 12/31/2012 | 06/30/2013 | BUDGET | P/Y BUDGET |
| Tax Stamps | 135,680 | 180,000 | 133,253 | 160,000 | 83,130 | 76,870 | 160,000 | 0 |
| Liquor Licenses | 17,839 | 17,000 | 17,599 | 18,500 | 15,595 | 2,905 | 18,000 | (500) |
| Dog Licenses | 4,311 | 4,500 | 4,127 | 4,500 | 480 | 4,020 | 4,200 | (300) |
| Miscellaneous Licenses | 22,297 | 20,000 | 14,822 | 20,000 | 9,927 | 10,073 | 18,000 | (2,000) |
| Probate Court Fees | 25,186 | 30,000 | 24,957 | 25,000 | 11,573 | 13,427 | 25,000 | 0 |
| Victualling Licenses | 3,600 | 3,600 | 3,650 | 3,600 | 3,550 | 50 | 3,600 | 0 |
| Building Inspector | 153,960 | 200,000 | 259,861 | 200,000 | 88,036 | 111,964 | 200,000 | 0 |
| Plumbing Inspector | 50,218 | 50,000 | 71,410 | 50,000 | 31,706 | 18,294 | 50,000 | 0 |
| Electrical Inspector | 41,027 | 40,000 | 43,435 | 40,000 | 27,385 | 12,615 | 40,000 | 0 |
| Zoning Fees | 2,242 | 2,000 | 3,309 | 2,000 | 859 | 1,141 | 2,000 | 0 |
| Animal Violations | 2,956 | 3,000 | 2,655 | 3,000 | 1,065 | 1,935 | 3,000 | 0 |
| Library Fines | 21,859 | 18,000 | 11,202 | 18,000 | 7,963 | 10,037 | 18,000 | 0 |
| Housing for the Elderly | 56,820 | 50,000 | 65,007 | 57,000 | 0 | 57,000 | 60,000 | 3,000 |
| Planning Board | 5 | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| Town Maps | 487 | 500 | 360 | 500 | 225 | 275 | 500 | 0 |
| Tax Certificates | 23,530 | 20,000 | 25,384 | 23,000 | 12,515 | 10,485 | 25,000 | 2,000 |
| Parks & Recreation Program Fees | 16,462 | 25,000 | 17,066 | 18,000 | 4,104 | 13,896 | 18,000 | 0 |
| Other | 327,376 | 75,000 | 188,896 | 75,000 | 19,769 | 55,231 | 100,000 | 25,000 |
| Subdivision Lot Assessments | 7,243 | 20,000 | 11,700 | 20,000 | 7,100 | 12,900 | 15,000 | (5,000) |
| Ins. Refunds(Rescue Receipts) | 690,000 | 600,000 | 868,916 | 675,000 | 387,660 | 287,340 | 675,000 | 0 |
| Revenue Sidewalk Repairs | 757 | 25,000 | 15,028 | 25,000 | 20,601 | 4,399 | 25,000 | 0 |
| Fairlawn Rental | 125,000 | 115,000 | 114,583 | 125,000 | 62,500 | 62,500 | 135,000 | 10,000 |
| Municipal Court | 59,404 | 60,000 | 47,886 | 60,000 | 18,844 | 41,156 | 50,000 | (10,000) |
| TOTAL LOCAL REVENUE | \$ 2,506,979 | 2,116,600 | 2,646,261 | 2,180,900 | 1,135,351 | 1,045,549 | 2,233,100 | 52,200 |

Note 1 - All State Aid (excluding VLT Commissions) amounts are as presented in the Governor's proposed budget for FY2014.

Note 2 - The School Department realizes miscellaneous revenue from sources such as tuition from individuals, rental income, fees, etc. It is estimated that the amount generated in 2013-14 will be approximately \$70,700.00. The Budget Board proposes a bottom line expense budget of \$49,609,961. to operate the schools in 2013-14. Un-encumbered revenue in excess of \$49,609,961. should be added to the school surplus fund account for future use.

SUMMARY OF MUNICIPAL EXPENDITURES

| | Dept # | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--------------------------------|--------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| MUNICIPAL OPERATIONS | | | | | | | | | |
| Town Administrator | 4100 | 117,910 | 122,623 | 122,937 | 125,680 | 61,205 | 64,475 | 128,004 | 2,324 |
| Planning | 4110 | 125,796 | 129,876 | 131,021 | 134,296 | 59,951 | 74,345 | 142,794 | 8,498 |
| Personnel | 4130 | 104,801 | 99,810 | 148,503 | 112,106 | 55,260 | 56,846 | 110,987 | (1,119) |
| Town Clerk | 4140 | 245,224 | 224,494 | 186,772 | 254,098 | 104,873 | 149,225 | 198,419 | (55,679) |
| Finance Office | 4150 | 415,694 | 449,156 | 432,399 | 471,909 | 209,574 | 262,335 | 451,465 | (20,444) |
| Tax Assessor | 4160 | 104,710 | 119,973 | 150,814 | 424,043 | 197,906 | 226,137 | 126,102 | (297,941) |
| Information Technologies | 4170 | 129,123 | 156,871 | 186,657 | 165,665 | 58,861 | 106,804 | 171,626 | 5,961 |
| Public Safety-Police | 4200 | 3,572,704 | 3,644,756 | 3,600,290 | 3,833,510 | 2,214,556 | 1,618,954 | 4,131,391 | 297,881 |
| Public Safety - Animal Control | 4204 | 113,000 | 95,096 | 78,569 | 78,439 | 39,974 | 38,465 | 81,245 | 2,806 |
| Public Safety-Rescue | 4210 | 1,346,164 | 1,416,762 | 1,443,706 | 1,439,281 | 659,701 | 779,580 | 1,470,898 | 31,617 |
| Human Services | 4230 | 243,454 | 256,121 | 317,715 | 298,613 | 143,856 | 154,757 | 320,077 | 21,464 |
| Public Works-General | 4300 | 102,133 | 106,161 | 109,551 | 109,644 | 52,917 | 56,727 | 112,472 | 2,828 |
| Public WEngineering | 4310 | 80,605 | 84,893 | 83,912 | 88,091 | 40,984 | 47,107 | 89,834 | 1,743 |
| Public WCode Enfor | 4320 | 173,016 | 177,891 | 177,424 | 182,988 | 84,178 | 98,810 | 186,216 | 3,228 |
| Public WParks/Rec | 4330 | 556,829 | 589,451 | 583,795 | 594,867 | 323,893 | 270,974 | 601,201 | 6,334 |
| Public W-Tree Warden | 4350 | 41,243 | 46,600 | 55,118 | 46,600 | 28,819 | 17,781 | 35,400 | (11,200) |
| Public W-Public Bldg | 4400 | 360,831 | 343,207 | 313,696 | 395,200 | 154,987 | 240,213 | 338,830 | (56,370) |
| Public W-Central Div | 4400 | 2,780,278 | 2,868,181 | 2,713,117 | 2,943,723 | 1,315,225 | 1,628,498 | 2,984,981 | 41,258 |
| Grants | 4500 | 62,000 | 62,000 | 62,000 | 62,000 | 39,500 | 22,500 | 62,000 | 0 |
| Budget Board | 4600 | 1,207 | 2,250 | 2,403 | 2,250 | 0 | 2,250 | 2,250 | 0 |
| Fixed Charges | 4700 | 3,641,605 | 4,061,957 | 3,822,453 | 4,246,934 | 2,136,532 | 2,110,402 | 4,510,087 | 263,153 |
| Public Library | 4800 | 1,028,250 | 1,038,703 | 994,963 | 1,065,277 | 518,742 | 546,535 | 1,081,264 | 15,987 |
| Town Council | 4820 | 41,462 | 54,500 | 45,094 | 59,500 | 36,663 | 22,837 | 54,500 | (5,000) |
| Town Solicitor | 4830 | 198,605 | 185,189 | 224,871 | 185,189 | 58,066 | 127,123 | 185,189 | 0 |
| Probate Judge | 4840 | 4,152 | 4,352 | 4,242 | 4,352 | 2,301 | 2,051 | 4,352 | 0 |
| Town Sergeant | 4850 | 1,285 | 1,400 | 1,284 | 1,400 | 788 | 612 | 1,400 | 0 |
| Board of Canvassers | 4860 | 1,700 | 1,700 | 1,700 | 1,700 | 850 | 850 | 1,700 | 0 |
| Zoning Board Review | 4870 | 6,426 | 9,520 | 6,687 | 9,520 | 3,183 | 6,337 | 9,120 | (400) |
| Planning Board | 4880 | 2,845 | 10,570 | 5,628 | 10,570 | 3,253 | 7,317 | 10,070 | (500) |
| Board of Assessment Review | 4890 | 2,092 | 2,390 | 2,062 | 2,390 | 945 | 1,445 | 2,390 | 0 |
| Tenants Board | 4910 | 813 | 1,388 | 1,995 | 1,388 | 694 | 694 | 1,388 | 0 |
| Conservation Commission | 4920 | 3,022 | 3,150 | 3,019 | 3,150 | 139 | 3,011 | 3,150 | 0 |
| Personnel Board | 4940 | 1,600 | 1,800 | 1,600 | 1,800 | 800 | 1,000 | 1,600 | (200) |

SUMMARY OF MUNICIPAL EXPENDITURES

| | Dept # | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|-----------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Juvenile Hearing Board | 4960 | 1,383 | 1,500 | 664 | 1,500 | 198 | 1,302 | 1,500 | 0 |
| Parks & Rec Commission | 4970 | 858 | 1,000 | 976 | 1,000 | 558 | 442 | 1,000 | 0 |
| Recycling | 5000 | 178,902 | 160,829 | 186,087 | 164,100 | 98,288 | 65,812 | 171,563 | 7,463 |
| Public W.Sewer Div | 5100 | 488,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land Trust | 5200 | 548 | 800 | 280 | 800 | 60 | 740 | 800 | 0 |
| Municipal Court | 5300 | 19,608 | 23,628 | 19,792 | 21,628 | 7,404 | 14,224 | 20,500 | (1,128) |
| Transfers to other Funds | 6000 | | 0 | 888,278 | 0 | 0 | 0 | 0 | 0 |
| Capital Budget Request | | 1,263,404 | 1,244,680 | 1,326,477 | 538,180 | 371,480 | 166,700 | 1,146,254 | 608,074 |
| Municipal Operating Budget | | 17,563,682 | 17,805,228 | 18,438,551 | 18,083,381 | 9,087,164 | 8,996,217 | 18,954,019 | 870,638 |
| Town School Dept. Appropriation | | 39,089,094 | 39,746,732 | 39,746,732 | 39,663,090 | 20,514,756 | 19,148,334 | 39,663,090 | 0 |
| Restricted Receipts (Passthrough) | | | | | | | | | |
| Reappropriation of Surplus | | 0 | 218,981 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Education Aid (Note 1) | | 6,455,684 | 6,949,336 | 7,003,524 | 7,853,988 | 3,820,426 | 4,033,562 | 8,946,871 | 1,092,883 |
| Medicaid (Note 1) | | 1,211,925 | 900,000 | 1,020,081 | 1,000,000 | 249,417 | 750,583 | 1,000,000 | 0 |
| Please refer to the Education budget p | age for i | mportant info | ormation on t | he FY2014 pr | esentation. | | | | |
| Total Education Budget | | 46,756,703 | 47,815,049 | 47,770,337 | 48,517,078 | 24,584,599 | 23,932,479 | 49,609,961 | 1,092,883 |
| DEBT SERVICE | | | | | | | | | |
| Municipal Debt Service | | 1,489,074 | 865,052 | 865,052 | 665,813 | 385,250 | 280,563 | 650,094 | (15,719) |
| Education Debt Service | | 3,340,807 | 3,278,406 | 3,278,406 | 3,253,457 | 2,598,331 | 655,126 | 3,220,706 | (32,751) |
| RESOLUTIONS | | | | | | | | | |
| Education Resolutions | | 508,040 | 508,401 | 508,401 | 2,619,150 | 1,984,723 | 634,427 | 1,219,374 | (1,399,776) |
| Municipal Resolutions | | 206 | 625,000 | 206 | 2,175,000 | 0 | 2,175,000 | 2,484,558 | 309,558 |
| Total Combined Budget | | 69,658,512 | 70,897,136 | 70,860,953 | 75,313,879 | 38,640,067 | 36,673,812 | 76,138,712 | 824,833 |

Note 1 - These expenditures are recorded only as estimates of federal and state restricted funds passed through to the school department. Any adjustments in appropriated or received amounts of these funds passes through to the school department and do not affect the Town School department appropriation commitment.

Recommended Education Budget

EDUCATION DEPARTMENT EXPENDITURE DETAIL

FISCAL YEAR 2013-2014

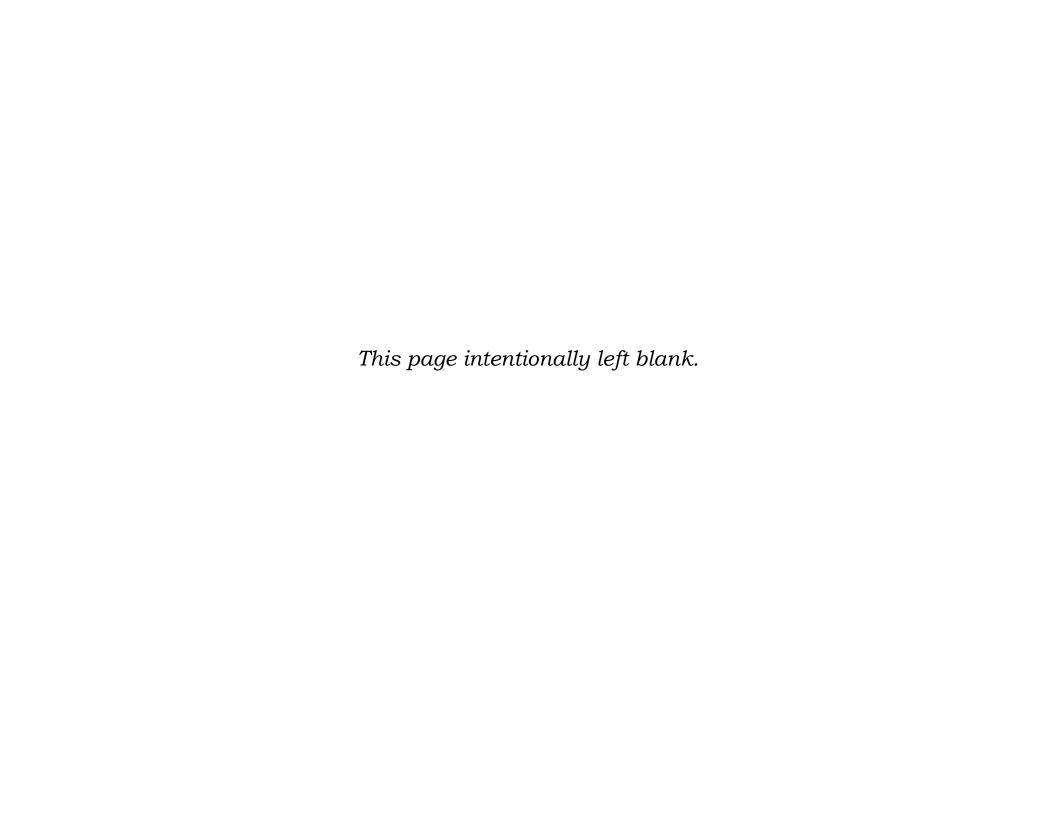
| School Department Office/Agency | 9000 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-----------------------------------|---------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Town School Dept. Appropriation | \$ | 39,089,094 | 39,746,732 | 39,746,732 | 39,663,090 | 20,514,756 | 19,148,334 | 39,663,090 | 0 |
| Restricted Receipts (Passthrough) | | | | | | | | | |
| Reappropriation of Surplus | | | 218,981 | | 0 | | 0 | 0 | 0 |
| State Education Aid (Note 1) | | 6,455,684 | 6,949,336 | 7,003,524 | 7,853,988 | 3,820,426 | 4,033,562 | 8,946,871 | 1,092,883 |
| Medicaid (Note 1) | | 1,211,925 | 900,000 | 1,020,081 | 1,000,000 | 249,417 | 750,583 | 1,000,000 | 0 |
| See important note below | | | | | | | | | |
| Te | OTAL \$ | 6 46,756,703 | 47,815,049 | 47,770,337 | 48,517,078 | 22,905,182 | 25,611,896 | 49,609,961 | 1,092,883 |

Under state law, the Town's School Department Appropriation can be presented and voted only as a single line.

Note 1 - These expenditures are recorded only as estimates of federal and state restricted funds passed through to the school department.

Any adjustments in appropriated or received amounts of these funds passes through to the school department and do not affect the Town's School department appropriation commitment.

Recommended Municipal Budget



FISCAL YEAR 2013-2014

| TOWN ADMINISTRATOR Office/Agency | 4100 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|----------------------------------|----------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 112,098 | 113,123 | 114,340 | 116,180 | 55,857 | 60,323 | 118,504 | 2,324 |
| Expenses | | 3,388 | 5,000 | 2,207 | 5,000 | 3,237 | 1,763 | 5,000 | 0 |
| Supplies & Printing | | 1,049 | 2,500 | 1,891 | 2,500 | 524 | 1,976 | 2,500 | 0 |
| Ind/Econ Development | | 1,375 | 2,000 | 4,499 | 2,000 | 1,587 | 413 | 2,000 | 0 |
| | TOTAL \$ | 117,910 | 122,623 | 122,937 | 125,680 | 61,205 | 64,475 | 128,004 | 2,324 |

Function

The Town Administrator's office coordinates and manages the entire operation of the Town government. Operations include the general administration, including finance, personnel, planning, code compliance, library services, public works, capital projects, parks & recreation and public safety.

| TOWN ADMINISTRATOR Salaries 4100 | | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|----------------------------------|----|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Town Administrator | \$ | 75,913 | 75,622 | 77,431 | 78,677 | 37,826 | 40,851 | 80,250 | 1,573 |
| Executive Secretary | | 34,462 | 34,330 | 35,152 | 35,717 | 17,172 | 18,545 | 36,432 | 715 |
| Subtotal Salaries : | \$ | 110,375 | 109,952 | 112,583 | 114,394 | 54,998 | 59,396 | 116,682 | 2,288 |
| Longevity: | Ī | 1,723 | 3,171 | 1,757 | 1,786 | 859 | 927 | 1,822 | 36 |
| Overtime: | Ī | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acting Pay: | Ī | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : | \$ | 112,098 | 113,123 | 114,340 | 116,180 | 55,857 | 60,323 | 118,504 | 2,324 |
| FICA Expense : | | 8,575 | 8,654 | 8,747 | 8,888 | 4,273 | 4,615 | 9,066 | 178 |

FISCAL YEAR 2013-2014

| TOWN PLANNER Office/Agency | 4110 | 2010-201 Audited Expense | Expense | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|----------------------------------|------|--------------------------------|---------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | 5 | 109,42 | 109,376 | 111,993 | 113,796 | 54,709 | 59,087 | 116,294 | 2,498 |
| Miscellaneous Expense | | 10 | 55 300 | 0 | 300 | 0 | 300 | 300 | 0 |
| Auto Expense | | , | 78 200 | 51 | 200 | 27 | 173 | 200 | 0 |
| Material, Supplies & Equipment | | 3,69 | 2,000 | 1,692 | 2,000 | 715 | 1,285 | 3,000 | 1,000 |
| Computer Expenses - GIS Services | | 9,9 | 15,000 | 14,285 | 15,000 | 4,500 | 10,500 | 15,000 | 0 |
| Professional Services | | 2,45 | 3,000 | 3,000 | 3,000 | 0 | 3,000 | 8,000 | 5,000 |
| TO | TAL | \$ 125,79 | 129,876 | 131,021 | 134,296 | 59,951 | 74,345 | 142,794 | 8,498 |

Function

The Planning Department works to find balance between the increasingly conflicting demands made on Town land. The planner seeks to reconcile the present and future demands for housing, recreation, transportation, open space, industrial and commercial development, and the environment.

| TOWN PLANNER Salaries 4110 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-----------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Town Planner \$ | 62,219 | 61,981 | 63,464 | 64,485 | 31,002 | 33,483 | 65,775 | 1,290 |
| Planning Aide/Grant Administrator | 41,950 | 41,789 | 42,789 | 43,478 | 20,903 | 22,575 | 44,347 | 869 |
| Subotal Salaries : \$ | 104,169 | 103,770 | 106,253 | 107,963 | 51,905 | 56,058 | 110,122 | 2,159 |
| Longevity: | 5,258 | 5,606 | 5,740 | 5,833 | 2,804 | 3,029 | 6,172 | 339 |
| Overtime: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acting Pay: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : \$ | 109,427 | 109,376 | 111,993 | 113,796 | 54,709 | 59,087 | 116,294 | 2,498 |
| FICA Expense : | 8,371 | 8,367 | 8,567 | 8,705 | 4,185 | 4,520 | 8,896 | 191 |

FISCAL YEAR 2013-2014

| PERSONNEL Office/Agency | 4130 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|----------------------------|----------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 51,288 | 51,910 | 53,151 | 54,006 | 25,965 | 28,041 | 55,087 | 1,081 |
| Expenses | | 157 | 200 | 126 | 300 | 0 | 300 | 200 | (100) |
| Professional Development | | 10,580 | 15,000 | 3,140 | 15,000 | 4,127 | 10,873 | 13,000 | (2,000) |
| Materials & Supplies | | 96 | 200 | 365 | 300 | 0 | 300 | 200 | (100) |
| Labor / Negotiations | | 41,948 | 30,000 | 90,438 | 40,000 | 24,801 | 15,199 | 40,000 | 0 |
| Recruitment Expenses | | 732 | 2,500 | 1,283 | 2,500 | 367 | 2,133 | 2,500 | 0 |
| | TOTAL \$ | 104,801 | 99,810 | 148,503 | 112,106 | 55,260 | 56,846 | 110,987 | (1,119) |

Function

The personnel office is responsible to maintain employee records, coordinate recruitment, assure compliance with laws and manage matters related to collective bargaining agreements. The office also prepares and maintains the town policies and procedures manual.

| PERSONNEL Salaries 4130 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Personnel Director | \$ 50,105 | 49,913 | 51,107 | 51,929 | 24,966 | 26,963 | 52,968 | 1,039 |
| Subotal Salaries : | \$ 50,105 | 49,913 | 51,107 | 51,929 | 24,966 | 26,963 | 52,968 | 1,039 |
| Longevity: | 1,183 | 1,997 | 2,044 | 2,077 | 999 | 1,078 | 2,119 | 42 |
| Overtime: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acting Pay: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : | \$ 51,288 | 51,910 | 53,151 | 54,006 | 25,965 | 28,041 | 55,087 | 1,081 |
| FICA Expense : | 3,924 | 3,971 | 4,066 | 4,131 | 1,986 | 2,145 | 4,214 | 83 |

FISCAL YEAR 2013-2014

| TOWN CLERK Office/Agency | 4140 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-----------------------------|----------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 170,866 | 159,794 | 130,613 | 164,223 | 64,880 | 99,343 | 139,319 | (24,904) |
| Supplies & Printing | | 3,931 | 7,800 | 2,882 | 7,200 | 749 | 6,451 | 7,200 | 0 |
| Equipment & Recording | | 33,295 | 32,600 | 29,276 | 32,600 | 14,657 | 17,943 | 32,600 | 0 |
| Election Expense | | 25,067 | 10,000 | 5,041 | 38,500 | 21,837 | 16,663 | 5,000 | (33,500) |
| Records Preservation | | 562 | 1,400 | 2,096 | 1,400 | 0 | 1,400 | 1,400 | 0 |
| Video Taping Expense | | 6,325 | 6,900 | 5,775 | 6,900 | 2,750 | 4,150 | 6,900 | 0 |
| Town Meeting Expense | | 5,178 | 6,000 | 11,089 | 3,275 | 0 | 3,275 | 6,000 | 2,725 |
| | TOTAL \$ | 245,224 | 224,494 | 186,772 | 254,098 | 104,873 | 149,225 | 198,419 | (55,679) |

Function

A representative of the offcie serves as Clerk of Financial Town Meeting, Town Council, Probate Court, Board of Canvassers, Board of License Commission and recorder of deeds. The clerk makes a permanent record of all proceedings and certifies by his/her signature of the aforesaid bodies. The office is responsible for the recording of deeds, mortgages, vital statistics, licenses, permits, voter records and other records as shall by ordinance and law provide to be kept by the Town Clerk. The staff may be required to perform other duties as may be from time-to-time be prescribed by the Charter or by law pertaining to Town Clerks or as may be required by the Town Administrator and Town Council.

| TOWN CLERK Salaries | 2010-2011 Audited | 2011-2012 Expense | 2011-2012 Audited | 2012-2013 Expense | Expended Thru | Balance Thru | 2013-2014 Expense | Increase Expense P/Y |
|------------------------|----------------------|----------------------|----------------------|----------------------|------------------|-----------------|----------------------|-------------------------|
| 4140 | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Town Clerk \$ | 57,730 | 57,619 | 58,997 | 59,946 | 28,820 | 31,126 | 61,145 | 1,199 |
| Deputy Town Clerk | 40,209 | 40,055 | 10,214 | 41,673 | 17,289 | 24,384 | 42,507 | 834 |
| Clerk II | 65,930 | 57,062 | 57,847 | 57,931 | 16,182 | 41,749 | 29,409 | (28,522) |
| Subotal Salaries : S | 163,869 | 154,736 | 127,058 | 159,550 | 62,291 | 97,259 | 133,061 | (26,489) |
| Longevity: | 5,507 | 4,308 | 2,714 | 3,173 | 1,153 | 2,020 | 4,758 | 1,585 |
| Overtime: | 1,490 | 750 | 841 | 1,500 | 1,436 | 64 | 1,500 | 0 |
| Acting Pay: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : S | 170,866 | 159,794 | 130,613 | 164,223 | 64,880 | 99,343 | 139,319 | (24,904) |
| FICA Expense : | 13,071 | 12,224 | 9,992 | 12,563 | 4,963 | 7,600 | 10,658 | (1,905) |

FISCAL YEAR 2013-2014

| FINANCE OFFICE Office/Agency | 4150 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---------------------------------|----------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 355,183 | 382,806 | 372,936 | 394,559 | 177,453 | 217,106 | 374,115 | <u> </u> |
| Supplies & Printing | | 9,568 | 12,000 | 11,394 | 12,000 | 8,366 | 3,634 | 12,000 | 0 |
| Postage | | 22,999 | 20,000 | 10,586 | 24,000 | 10,571 | 13,429 | 20,000 | (4,000) |
| Payroll Processing | | 24,220 | 22,000 | 28,014 | 26,000 | 13,266 | 12,734 | 28,000 | 2,000 |
| RI Value Commission | | 316 | 350 | 303 | 350 | 0 | 350 | 350 | 0 |
| Registrar & Paying Agent Fees | | 1,600 | 2,000 | 1,100 | 2,000 | 0 | 2,000 | 2,000 | 0 |
| Bank Fees | | 1,808 | 0 | 8,066 | 3,000 | (82) | 3,082 | 5,000 | 2,000 |
| Grant Matching | | 0 | 10,000 | 0 | 10,000 | 0 | 10,000 | 10,000 | 0 |
| | TOTAL \$ | 415,694 | 449,156 | 432,399 | 471,909 | 209,574 | 262,335 | 451,465 | (20,444) |

Function

Performs the duties of Town Treasurer, Tax Collector and Town Auditor. In accordance with the Home Rule Charter and Ordinances of the Town Council, shall exercise and have all the powers and duties vested by law in town treasurers, tax collectors and town auditors; have charge of the administration of the financial affairs of the Town; organize and maintain a central purchasing system for all departments including the Water and School Depts.

| FINANCE OFFICE | | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | Expended | Balance | 2013-2014 | Increase |
|---------------------|----|-----------|-----------|-----------|-----------|------------|-----------|-----------|-------------|
| Salaries | | Audited | Expense | Audited | Expense | Thru | Thru | Expense | Expense P/Y |
| 4150 | | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Director | \$ | 72,544 | 74,500 | 76,282 | 77,510 | 37,264 | 40,246 | 79,060 | 1,550 |
| Audited Salaries | | 191,216 | 0 | 194,848 | 0 | 0 | 0 | 0 | 0 |
| Bookkeeper | | 0 | 29,956 | 0 | 30,407 | 14,746 | 15,661 | 30,868 | 461 |
| Bookkeeper | | 0 | 28,531 | 0 | 28,966 | 13,949 | 15,017 | 30,868 | 1,902 |
| Computer Operator I | Ī | 0 | 35,711 | 0 | 36,244 | 17,421 | 18,823 | 36,780 | 536 |
| Clerk II | Ī | 0 | 28,531 | 0 | 28,966 | 14,479 | 14,487 | 29,409 | 443 |
| Clerk II | Ī | 0 | 28,531 | 0 | 28,966 | 13,930 | 15,036 | 29,409 | 443 |
| Clerk II | Ī | 0 | 28,531 | 0 | 28,966 | 1,114 | 27,852 | 0 | (28,966) |
| Cashier | Ī | 0 | 28,531 | 0 | 28,966 | 13,930 | 15,036 | 29,409 | 443 |
| Purchasing Agent | Ī | 39,541 | 39,390 | 40,333 | 40,982 | 19,703 | 21,279 | 41,801 | 819 |
| Asst. Director | Ī | 40,176 | 46,426 | 47,537 | 48,302 | 23,222 | 25,080 | 49,268 | 966 |
| Subtotal Salaries : | \$ | 343,477 | 368,638 | 359,000 | 378,275 | 169,758 | 208,517 | 356,872 | (21,403) |
| Longevity: | Ī | 11,706 | 13,668 | 13,930 | 15,784 | 7,576 | 8,208 | 16,243 | 459 |
| Overtime: | Ī | 0 | 500 | 6 | 500 | 119 | 381 | 1,000 | 500 |
| Acting Pay : | Ī | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | Ī | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : | \$ | 355,183 | 382,806 | 372,936 | 394,559 | 177,453 | 217,106 | 374,115 | (20,444) |
| FICA Expense : | | 27,171 | 29,285 | 28,530 | 30,184 | 13,575 | 16,609 | 28,620 | (1,564) |

FISCAL YEAR 2013-2014

| TAX ASSESSOR Office/Agency | 4160 | | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-------------------------------|-------|----|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | | \$ | 100,591 | 114,223 | 111,851 | 118,543 | 56,995 | 61,548 | 120,602 | 2,059 |
| Miscellaneous & Auto Expenses | | | 592 | 1,250 | 566 | 1,000 | 118 | 882 | 1,000 | 0 |
| Supplies & Printing | |] | 2,834 | 3,000 | 3,475 | 3,000 | 1,663 | 1,337 | 3,000 | 0 |
| Plat Record | | | 0 | 500 | 1,008 | 500 | 0 | 500 | 500 | 0 |
| Legal Notices | | | 693 | 1,000 | 694 | 1,000 | 0 | 1,000 | 1,000 | 0 |
| Revaluation Expense* | | | 0 | 0 | 33,220 | 300,000 | 139,130 | 160,870 | 0 | (300,000) |
| | TOTAL | \$ | 104,710 | 119,973 | 150,814 | 424,043 | 197,906 | 226,137 | 126,102 | (297,941) |

Function

Implement and administer an equitable Taxation and Valuation System. Interpret and follow R.I. General Laws in the performance of said duties. Document and defend all valuations at the local and state level. Maintain the Town property record database and other related information.

^{*} FY2013 is the nine year full revaluation required by state statute. No reimbursement is povided by state. Funding provided through one year reduction in capital spending.

| TAX ASSESSOR Salaries 4160 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|----------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Tax Assessor | \$ 50,838 | 50,643 | 51,855 | 52,689 | 25,331 | 27,358 | 53,743 | 1,054 |
| Audited Salaries | 48,203 | 0 | 57,750 | 0 | 0 | 0 | 0 | 0 |
| Senior Clerk | 0 | 32,862 | 0 | 33,362 | 16,039 | 17,323 | 33,861 | 499 |
| Clerk II | 0 | 28,531 | 0 | 28,966 | 13,930 | 15,036 | 29,409 | 443 |
| Subtotal Salaries : | \$ 99,041 | 112,036 | 109,605 | 115,017 | 55,300 | 59,717 | 117,013 | 1,996 |
| Longevity: | 1,550 | 2,187 | 2,246 | 3,526 | 1,695 | 1,831 | 3,589 | 63 |
| Overtime : | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acting Pay : | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : | \$ 100,591 | 114,223 | 111,851 | 118,543 | 56,995 | 61,548 | 120,602 | 2,059 |
| FICA Expense : | 7,695 | 8,738 | 8,557 | 9,069 | 4,360 | 4,708 | 9,226 | 158 |

FISCAL YEAR 2013-2014

| INFORMATION TECHNOLOGIA Office/Agency | ES 4170 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 56,489 | 56,271 | 57,617 | 58,545 | 28,147 | 30,398 | 59,926 | 1,381 |
| Maintenance/Support | | 33,172 | 42,000 | 56,119 | 44,020 | 1,960 | 42,060 | 50,000 | 5,980 |
| Hardware/Software | | 21,966 | 13,000 | 23,266 | 13,000 | 7,516 | 5,484 | 11,600 | (1,400) |
| Tech Support | | 11,945 | 36,500 | 27,537 | 40,000 | 10,735 | 29,265 | 40,000 | 0 |
| Internet Service | | 4,322 | 7,100 | 19,610 | 7,100 | 10,082 | (2,982) | 7,100 | 0 |
| Miscellaneous | | 1,229 | 2,000 | 2,508 | 3,000 | 421 | 2,579 | 3,000 | 0 |
| TO | TAL \$ | 129,123 | 156,871 | 186,657 | 165,665 | 58,861 | 106,804 | 171,626 | 5,961 |

Function

The Information Technology Department is responsible to develop goals and objectives to promote the introduction of technology applications that will reduce future labor cost, and improve the efficiency of services.

FISCAL YEAR 2013-2014

| INFORMATION TECHNOLOGIES Salaries 4170 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| IT Director | \$ 54,316 | 54,107 | 55,401 | 56,293 | 27,064 | 29,229 | 57,419 | 1,126 |
| Subtotal Salaries : | \$ 54,316 | 54,107 | 55,401 | 56,293 | 27,064 | 29,229 | 57,419 | 1,126 |
| Longevity: | 2,173 | 2,164 | 2,216 | 2,252 | 1,083 | 1,169 | 2,507 | 255 |
| Overtime : | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acting Pay: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees : | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : | \$ 56,489 | 56,271 | 57,617 | 58,545 | 28,147 | 30,398 | 59,926 | 1,381 |
| FICA Expense : | 4,321 | 4,305 | 4,408 | 4,479 | 2,153 | 2,325 | 4,584 | 105 |

NOTE: Information Technologies is a separate department to support the entire range of functions in all other departments in much the same way as finance. The department director reports directly to the Town Administrator.

FISCAL YEAR 2013-2014

| PUBLIC SAFETY-POLICE | | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | Expended | Balance | 2013-2014 | Increase |
|-------------------------------|-------------|-----------|-----------|-----------|-----------|------------|-----------|-----------|------------|
| Office/Agency | | Audited | Expense | Audited | Expense | Thru | Thru | Expense | Expense |
| 42 | 00 | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | P/Y Budget |
| Salaries | \$ | 2,640,788 | 2,720,021 | 2,678,611 | 2,775,120 | 1,243,653 | 1,531,467 | 2,854,951 | 79,831 |
| Tuition | | 8,013 | 18,000 | 3,001 | 14,000 | 7,420 | 6,580 | 14,000 | 0 |
| In-Service Training | | 15,794 | 16,500 | 17,395 | 16,500 | 16,738 | (238) | 25,000 | 8,500 |
| Telephone | | 22,583 | 23,000 | 15,762 | 23,000 | 7,071 | 15,929 | 21,000 | (2,000) |
| Clothing | | 34,204 | 33,300 | 37,714 | 36,300 | 18,649 | 17,651 | 36,300 | 0 |
| Cleaning | | 33,300 | 34,225 | 34,658 | 34,225 | 31,450 | 2,775 | 34,225 | 0 |
| Accessories | | 22,534 | 25,435 | 22,784 | 29,075 | 17,618 | 11,457 | 29,575 | 500 |
| Firearms | | 27,639 | 15,000 | 14,821 | 17,600 | 5,024 | 12,576 | 17,600 | 0 |
| First Aid | | 192 | 250 | 0 | 250 | 0 | 250 | 250 | 0 |
| Auto Maintenance | | 28,077 | 25,000 | 29,651 | 34,200 | 12,813 | 21,387 | 34,200 | 0 |
| Tires | | 12,224 | 10,000 | 7,474 | 10,000 | 1,968 | 8,032 | 10,000 | 0 |
| Gas & Oil | | 86,330 | 90,000 | 97,681 | 118,000 | 47,435 | 70,565 | 110,000 | (8,000) |
| Radio Maintenance | | 11,183 | 11,000 | 10,942 | 14,000 | 2,231 | 11,769 | 12,000 | (2,000) |
| Photo Supplies | | 840 | 1,000 | 620 | 1,000 | 267 | 733 | 1,000 | 0 |
| Recruit Equipment | | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 | 15,000 |
| New Equipment | | 24,143 | 23,775 | 12,730 | 16,300 | 2,925 | 13,375 | 17,500 | 1,200 |
| Law Library | | 204 | 750 | 635 | 750 | 0 | 750 | 750 | 0 |
| Cars (3 in Yr 2013-2014) | | 85,680 | 66,000 | 63,202 | 52,000 | 0 | 52,000 | 81,000 | 29,000 |
| Grant Matching | | 8,854 | 10,000 | 3,803 | 10,000 | 0 | 10,000 | 10,000 | 0 |
| Fire Alarm | | 2,223 | 3,500 | 2,201 | 3,600 | 2,012 | 1,588 | 3,600 | 0 |
| Pensions (Note 1) | | 469,805 | 484,000 | 484,000 | 581,590 | 774,870 | (193,280) | 758,440 | 176,850 |
| Computer Systems | | 25,080 | 21,000 | 42,623 | 28,000 | 10,762 | 17,238 | 27,000 | (1,000) |
| Medicare Part B reimbursement | | 13,014 | 13,000 | 19,982 | 18,000 | 11,650 | 6,350 | 18,000 | 0 |
| TOTA | L \$ | 3,572,704 | 3,644,756 | 3,600,290 | 3,833,510 | 2,214,556 | 1,618,954 | 4,131,391 | 297,881 |

Function

The Police Department is responsible for the preservation of the public peace, prevention of crime, apprehension of criminals, protection of the rights of persons and property, regulation of traffic, and the enforcement of the laws of the state and the ordinances of the Town and rules and regulations in accordance therewith.

Note 1 - The police pension contribution increase is based on the January 2012 ARC calculation provided by the Town Actuary. The increase is the result of significant declines in the market in 2008. Earnings in our investments have improved the situation, but the actuary's proposal is based on certain amendments to the pension plan assumptions resulting from a state-mandated five year lookback report.

| PUBLIC SAFETY-POLICE Salaries 4200 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Chief \$ | 69,524 | 69,257 | 70,914 | 72,053 | 34,641 | 37,412 | 73,496 | 1,443 |
| Audited Salaries | 2,248,038 | 0 | 2,279,448 | 0 | 0 | 0 | 0 | 0 |
| Deputy Chief | 0 | 65,986 | 0 | 67,306 | 33,006 | 34,300 | 70,025 | 2,719 |
| Secretary | 0 | 36,480 | 0 | 37,020 | 17,838 | 19,182 | 37,574 | 554 |
| Clerk II | 0 | 28,531 | 0 | 28,966 | 14,479 | 14,487 | 29,409 | 443 |
| Captain | 0 | 62,160 | 0 | 63,403 | 0 | 63,403 | 65,965 | 2,562 |
| Lieutenant (4) | 0 | 240,440 | 0 | 245,248 | 90,201 | 155,047 | 255,157 | 9,909 |
| Sergeant (3) | 0 | 174,460 | 0 | 177,948 | 73,075 | 104,873 | 185,136 | 7,188 |
| Detective (4) | 0 | 219,496 | 0 | 223,884 | 82,333 | 141,551 | 232,931 | 9,047 |
| Patrolman (23) | 0 | 1,245,657 | 0 | 1,279,355 | 633,064 | 646,291 | 1,321,901 | 42,546 |
| Dispatcher (6) | 0 | 225,081 | 0 | 228,390 | 94,710 | 133,680 | 231,810 | 3,420 |
| Shift Differential | 0 | 11,000 | 0 | 0 | 5,586 | (5,586) | 0 | 0 |
| Sergeant Diff. | 0 | 2,000 | 0 | 0 | 963 | (963) | 0 | 0 |
| Subtotal Salaries : \$ | 2,317,562 | 2,380,548 | 2,350,362 | 2,423,573 | 1,079,896 | 1,343,677 | 2,503,404 | 79,831 |
| Less Federal Grant: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Net Salaries: \$ | 2,317,562 | 2,380,548 | 2,350,362 | 2,423,573 | 1,079,896 | 1,343,677 | 2,503,404 | 79,831 |
| Longevity: | 126,572 | 123,282 | 129,677 | 134,670 | 61,125 | 73,545 | 134,670 | 0 |
| Overtime: | 108,650 | 120,000 | 113,321 | 120,000 | 56,717 | 63,283 | 120,000 | 0 |
| Holiday Pay | 88,004 | 96,191 | 85,251 | 96,877 | 45,915 | 50,962 | 96,877 | 0 |
| Acting Pay: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : \$ | 2,640,788 | 2,720,021 | 2,678,611 | 2,775,120 | 1,243,653 | 1,531,467 | 2,854,951 | 79,831 |
| FICA Expense : | 202,020 | 208,082 | 204,914 | 212,297 | 95,139 | 117,158 | 218,404 | 6,107 |

| PUBLIC SAFETY -ANIMAL CONTRO Office/Agency 4204 | | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|-----|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 58,369 | 74,596 | 59,332 | 58,939 | 25,423 | 33,516 | 59,745 | 806 |
| Gasoline | 1 [| 1,152 | 2,500 | 1,208 | 1,500 | 338 | 1,162 | 1,500 | 0 |
| Shelter Expense | | 21,241 | 18,000 | 18,029 | 18,000 | 14,213 | 3,787 | 20,000 | 2,000 |
| TOTAL | \$ | 80,762 | 95,096 | 78,569 | 78,439 | 39,974 | 38,465 | 81,245 | 2,806 |

| PUBLIC SAFETY -ANIMAL CONTROI Salaries 4204 | L | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---|----|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Animal Control Officer | \$ | 0 | 38,962 | 0 | 39,545 | 0 | 39,545 | 40,138 | 593 |
| Asst. Animal Control Off. | | 38,262 | 33,978 | 39,111 | 0 | 19,158 | (19,158) | 0 | 0 |
| Subtotal Salaries : S | \$ | 38,262 | 72,940 | 39,111 | 39,545 | 19,158 | 20,387 | 40,138 | 593 |
| Longevity: | | 1,626 | 1,656 | 1,662 | 1,894 | 829 | 1,065 | 2,107 | 213 |
| Overtime: | | 4,806 | 0 | 4,621 | 2,500 | 2,096 | 404 | 2,500 | 0 |
| Seasonal Employees: | | 13,675 | 0 | 13,938 | 15,000 | 3,340 | 11,660 | 15,000 | 0 |
| Total Salaries : | \$ | 58,369 | 74,596 | 59,332 | 58,939 | 25,423 | 33,516 | 59,745 | 806 |
| FICA Expense : | | 4,465 | 5,707 | 4,539 | 4,509 | 1,945 | 2,564 | 4,570 | 62 |

| PUBLIC SAFETY-RESCUE | | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | Expended | Balance | 2013-2014 | Increase |
|--------------------------------|---------|---------------------|-------------------|---------------------|-------------------|-----------------|----------------|-------------------|--------------------|
| Office/Agency | 4210 | Audited Expenses | Expense Budget | Audited Expenses | Expense Budget | Thru 12/31/2012 | Thru 6/30/2013 | Expense Budget | Expense P/Y Budget |
| Salaries | \$ | 1,066,551 | 1,110,604 | 1,148,841 | 1,135,799 | 526,432 | 609,367 | 1,152,362 | 16,563 |
| Director Expenses | | 709 | 2,000 | 931 | 2,000 | 76 | 1,924 | 2,000 | 0 |
| Emergency Management Expenses | | 5,464 | 6,250 | 4,241 | 6,250 | 2,270 | 3,980 | 6,250 | 0 |
| Office/Building Equipment | | 2,376 | 3,000 | 1,599 | 3,000 | 827 | 2,173 | 2,500 | (500) |
| Supplies & Equipment | | 22,380 | 30,000 | 28,518 | 30,000 | 12,056 | 17,944 | 45,000 | 15,000 |
| Clothing & Cleaning | | 18,641 | 13,920 | 15,359 | 16,490 | 9,679 | 6,811 | 16,490 | 0 |
| Fuel | | 27,007 | 25,000 | 32,139 | 33,000 | 15,957 | 17,043 | 33,000 | 0 |
| Vehicle Maintenance | | 26,677 | 25,000 | 17,569 | 25,000 | 19,795 | 5,205 | 30,000 | 5,000 |
| Training | | 3,937 | 5,000 | 2,471 | 5,000 | 1,576 | 3,424 | 5,000 | 0 |
| Building/Equipment Maintenance | | 3,131 | 4,000 | 2,719 | 4,000 | 1,737 | 2,263 | 4,000 | 0 |
| Pensions | | 144,543 | 166,988 | 164,720 | 151,107 | 58,288 | 92,819 | 146,661 | (4,446) |
| Local District Compensation | | 12,000 | 12,000 | 12,000 | 14,635 | 6,000 | 8,635 | 14,635 | 0 |
| Building Utilities | | 12,748 | 13,000 | 12,599 | 13,000 | 5,008 | 7,992 | 13,000 | 0 |
| To | OTAL \$ | 1,346,164 | 1,416,762 | 1,443,706 | 1,439,281 | 659,701 | 779,580 | 1,470,898 | 31,617 |

| PUBLIC SAFETY-RESCUE Salaries | 2010-2011 Audited | 2011-2012 Expense | 2011-2012 Audited | 2012-2013 Expense | Expended Thru | Balance Thru | 2013-2014 Expense | Increase Expense P/Y |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|------------------|-----------------|----------------------|-------------------------|
| 4210 | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Chief (Acting) \$ | 61,239 | 61,004 | 62,463 | 63,468 | 30,514 | 32,954 | 64,738 | 1,270 |
| Audited Salaries | 699,949 | 0 | 718,987 | 0 | 0 | 0 | 0 | 0 |
| Captain (4) | 0 | 198,238 | 0 | 202,204 | 97,230 | 104,974 | 206,249 | 4,045 |
| Lieutenant (4) | 0 | 192,599 | 0 | 196,451 | 78,850 | 117,601 | 200,380 | 3,929 |
| Fire Medic (8) | 0 | 362,078 | 0 | 370,269 | 178,595 | 191,674 | 377,674 | 7,405 |
| Subtotal Salaries : \$ | 761,188 | 813,919 | 781,450 | 832,392 | 385,189 | 447,203 | 849,041 | 16,649 |
| Longevity: | 32,044 | 37,396 | 38,416 | 43,066 | 20,753 | 22,313 | 42,200 | (866) |
| Overtime: | 236,511 | 220,000 | 292,377 | 220,000 | 100,643 | 119,357 | 220,000 | 0 |
| Holiday Pay | 36,808 | 39,289 | 36,598 | 40,341 | 19,311 | 21,030 | 41,121 | 780 |
| Charge Pay | 0 | 0 | 0 | 0 | 536 | (536) | 0 | 0 |
| Total Salaries : \$ | 1,066,551 | 1,110,604 | 1,148,841 | 1,135,799 | 526,432 | 609,367 | 1,152,362 | 16,563 |
| FICA Expense : | 81,591 | 84,961 | 87,886 | 86,889 | 40,272 | 46,617 | 88,156 | 1,267 |

FISCAL YEAR 2013-2014

| HUMAN SERVICES Office/Agency | | 2010-2011 Audited | 2011-2012 Expense | 2011-2012 Audited | 2012-2013 Expense | Expended Thru | Balance Thru | 2013-2014 Expense | Increase Expense P/Y |
|---------------------------------------|--------|----------------------|----------------------|----------------------|----------------------|------------------|-----------------|----------------------|-------------------------|
| • | 4230 | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Senior Center -Salaries | \$ | 153,205 | 176,121 | 174,554 | 190,213 | 83,510 | 106,703 | 202,877 | 12,664 |
| Public Welfare | | 2,546 | 2,400 | 2,242 | 2,400 | 923 | 1,477 | 2,400 | 0 |
| Supplies/Utilities/Misc - Senior Ctr | | 38,812 | 20,000 | 54,557 | 0 | 0 | 0 | 0 | 0 |
| SC Utilities | | 0 | 0 | 0 | 12,000 | 11,763 | 237 | 20,000 | 8,000 |
| SC Supplies/Misc | | 0 | 0 | 0 | 7,500 | 7,491 | 9 | 7,500 | 0 |
| SC TV/Phone/Internet | | 0 | 0 | 0 | 10,000 | 4,505 | 5,495 | 10,800 | 800 |
| SC Bus Expenses | | 0 | 0 | 0 | 10,000 | 0 | 10,000 | 10,000 | 0 |
| Supplies/Utilities/Misc - Fam Lit Ctr | | 15,190 | 16,000 | 14,504 | 0 | 0 | 0 | 0 | 0 |
| FLC Utilities | | 0 | 0 | 0 | 3,000 | 1,601 | 1,399 | 3,000 | 0 |
| FLC Supplies/Misc | | 0 | 0 | 0 | 15,000 | 5,592 | 9,408 | 15,000 | 0 |
| FLC TV/Phone/Internet | | 0 | 0 | 0 | 500 | 362 | 138 | 500 | 0 |
| Maintenance/Repairs | | 15,649 | 12,000 | 33,168 | 5,000 | 8,844 | (3,844) | 5,000 | 0 |
| Mealsites | | 2,014 | 2,000 | 1,281 | 2,000 | 3,012 | (1,012) | 2,000 | 0 |
| Dues/Conf/Prof Dev | | 415 | 1,000 | 475 | 1,000 | 546 | 454 | 1,000 | 0 |
| Programs | | 15,623 | 26,600 | 36,934 | 40,000 | 15,707 | 24,293 | 40,000 | 0 |
| SUB-TO | ΓAL \$ | 243,454 | 256,121 | 317,715 | 298,613 | 143,856 | 154,757 | 320,077 | 21,464 |

Function

Responsible for designing, planning, organizing, staffing, supervising and implementing comprehensive social service, and recreational programs for the Town's senior citizens. Also provides programs and services for educational, leisure learning and related assistance to the general population.

| HUMAN SERVICES | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | Expended | Balance | 2013-2014 | Increase |
|-----------------------------------|---------------------|-------------------|---------------------|-------------------|--------------------|-------------------|-------------------|-----------------------|
| Salaries 4230 | Audited Expenses | Expense Budget | Audited Expenses | Expense Budget | Thru 12/31/2012 | Thru 6/30/2013 | Expense Budget | Expense P/Y Budget |
| Human Services Director \$ | 41,526 | 44,367 | 43,019 | 46,159 | 21,200 | 24,959 | 47,082 | 923 |
| Audited Salaries | 26,518 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Human Serv. Program Assistant | 27,161 | 27,057 | 27,704 | 28,150 | 13,534 | 14,616 | 29,409 | 1,259 |
| Literacy Center Director | 40,389 | 39,000 | 38,694 | 40,576 | 19,508 | 21,068 | 41,387 | 811 |
| Literacy Ctr. PT Assistant Dir. | | 14,900 | 14,835 | 20,000 | 9,310 | 10,690 | 20,000 | 0 |
| Mealsite Coordinator / Operations | 13,447 | 18,000 | 16,724 | 22,000 | 4,368 | 17,632 | 29,402 | 7,402 |
| Bus Driver | 0 | 27,057 | 29,883 | 28,150 | 13,534 | 14,616 | 28,713 | 563 |
| Subtotal Salaries : \$ | 149,041 | 170,381 | 170,859 | 185,035 | 81,454 | 103,581 | 195,993 | 10,958 |
| Longevity: | 3,370 | 3,740 | 3,695 | 4,178 | 1,938 | 2,240 | 5,884 | 1,706 |
| Overtime : | 794 | 2,000 | 0 | 1,000 | 118 | 882 | 1,000 | 0 |
| Acting Pay: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal/Part time Employees: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : \$ | 153,205 | 176,121 | 174,554 | 190,213 | 83,510 | 106,703 | 202,877 | 12,664 |
| FICA Expense : | 11,720 | 13,473 | 13,353 | 14,551 | 6,389 | 8,163 | 15,520 | 969 |

FISCAL YEAR 2013-2014

| PBLC WKS-GENERAL Office/Agency | 4300 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-----------------------------------|----------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 101,259 | 105,161 | 107,367 | 108,644 | 52,585 | 56,059 | 111,472 | 2,828 |
| Supplies & Equipment | | 589 | 500 | 255 | 500 | 156 | 344 | 500 | 0 |
| Miscellaneous Expenses | | 285 | 500 | 1,929 | 500 | 176 | 324 | 500 | 0 |
| | TOTAL \$ | 102,133 | 106,161 | 109,551 | 109,644 | 52,917 | 56,727 | 112,472 | 2,828 |

Function

Directing and overseeing the functions and services of the Town relating to streets, highways, sidewalks, bridges, water courses, street lighting, storm sewers and traffic engineering; the collection and disposal of rubbish and other refuse; the construction, maintenance, repair and operation of all buildings and properties; the issuance of building, electrical, plumbing or mechanical permits and the regulation of weights and measures.

| PBLC WKS-GENERAL Salaries 4300 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--------------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Director | 6 67,562 | 70,475 | 72,456 | 73,323 | 35,600 | 37,723 | 74,789 | 1,466 |
| Clerk II | 27,807 | 28,531 | 28,647 | 28,966 | 13,930 | 15,036 | 29,409 | 443 |
| Subtotal Salaries : \$ | 95,369 | 99,006 | 101,103 | 102,289 | 49,530 | 52,759 | 104,198 | 1,909 |
| Longevity: | 5,890 | 6,155 | 6,264 | 6,355 | 3,055 | 3,300 | 7,274 | 919 |
| Overtime: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : \$ | 101,259 | 105,161 | 107,367 | 108,644 | 52,585 | 56,059 | 111,472 | 2,828 |
| FICA Expense : | 7,746 | 8,045 | 8,214 | 8,311 | 4,023 | 4,289 | 8,528 | 216 |

FISCAL YEAR 2013-2014

| PBLC WKS-ENGINEERING Office/Agency | | 2010-2011 Audited | 2011-2012 Expense | 2011-2012 Audited | 2012-2013 Expense | Expended Thru | Balance Thru | 2013-2014 Expense | Increase Expense P/Y |
|---------------------------------------|-------|----------------------|----------------------|----------------------|----------------------|------------------|-----------------|----------------------|-------------------------|
| | 4310 | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Salaries | | \$ 75,264 | 78,893 | 78,196 | 82,091 | 37,737 | 44,354 | 83,834 | 1,743 |
| Supplies & Equipment | | 5,341 | 6,000 | 5,716 | 6,000 | 3,247 | 2,753 | 6,000 | 0 |
| 7 | ΓΟΤΑL | \$ 80,605 | 84,893 | 83,912 | 88,091 | 40,984 | 47,107 | 89,834 | 1,743 |

Function

Responsible for reviewing the designs and construction of public and private construction projects and land developments for the performance of a variety of engineering duties. Includes provision for strict subdivision inspection and review in coordination with the Planning Board.

FISCAL YEAR 2013-2014

| PBLC WKS-ENGINEERING Salaries 4310 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|------------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Town Engineer | 29,509 | 33,313 | 33,313 | 34,659 | 14,625 | 20,034 | 35,352 | 693 |
| Engineering Aide | 42,366 | 42,204 | 41,558 | 43,909 | 21,110 | 22,799 | 44,787 | 878 |
| Subtotal Salaries : \$ | 71,875 | 75,517 | 74,871 | 78,568 | 35,735 | 42,833 | 80,139 | 1,571 |
| Longevity: | 3,389 | 3,376 | 3,325 | 3,523 | 1,689 | 1,834 | 3,695 | 172 |
| Overtime: | 0 | 0 | 0 | 0 | 313 | (313) | 0 | 0 |
| Total Salaries : S | 75,264 | 78,893 | 78,196 | 82,091 | 37,737 | 44,354 | 83,834 | 1,743 |
| FICA Expense : | 5,758 | 6,035 | 5,982 | 6,280 | 2,887 | 3,393 | 6,413 | 133 |

Town Engineer @ 50% split with Sewer Fund

FISCAL YEAR 2013-2014

| PBLC WKS-CODE ENFORCE Office/Agency | EMENT 4320 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 164,159 | 164,891 | 167,527 | 169,988 | 81,723 | 88,265 | 173,216 | 3,228 |
| Educational/Inspection Services | | 2,316 | 4,000 | 2,856 | 4,000 | 1,196 | 2,804 | 4,000 | 0 |
| Demolition | | 4,240 | 6,000 | 3,443 | 6,000 | 0 | 6,000 | 6,000 | 0 |
| Miscellaneous & Auto Expenses | | 2,301 | 3,000 | 3,598 | 3,000 | 1,259 | 1,741 | 3,000 | 0 |
| | TOTAL \$ | 173,016 | 177,891 | 177,424 | 182,988 | 84,178 | 98,810 | 186,216 | 3,228 |

Function

Responsible for processing applications for construction and renovation permits. Perform inspections of projects in process and as completed for compliance with state and local regulations and associated laws and ordinances.

| PBLC WKS-CODE ENFORCEMENT Salaries 4320 | | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---|----|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Building Official | \$ | 45,774 | 45,599 | 46,690 | 47,441 | 22,808 | 24,633 | 48,390 | 949 |
| Audited Salaries | | 76,907 | 0 | 78,090 | 0 | 0 | 0 | 0 | 0 |
| Asst. Building Official | | 35,500 | 35,689 | 36,211 | 37,569 | 17,680 | 19,889 | 38,538 | 969 |
| Minimum Housing Ins. | | 0 | 10,843 | 0 | 10,843 | 5,595 | 5,248 | 10,843 | 0 |
| Plumbing Inspector | ſ | 0 | 8,384 | 0 | 8,552 | 4,111 | 4,441 | 8,723 | 171 |
| Plumbing Inspector | ſ | 0 | 8,384 | 0 | 8,552 | 4,111 | 4,441 | 8,723 | 171 |
| Electrical Inspector | ſ | 0 | 16,763 | 0 | 17,098 | 8,220 | 8,878 | 17,440 | 342 |
| Senior Clerk | ſ | 0 | 32,862 | 0 | 33,362 | 16,039 | 17,323 | 33,861 | 499 |
| Subtotal Salaries : \$ | \$ | 158,181 | 158,524 | 160,991 | 163,417 | 78,564 | 84,853 | 166,518 | 3,101 |
| Longevity: | ſ | 5,978 | 6,367 | 6,536 | 6,571 | 3,159 | 3,412 | 6,698 | 127 |
| Overtime : | ſ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | ſ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : | \$ | 164,159 | 164,891 | 167,527 | 169,988 | 81,723 | 88,265 | 173,216 | 3,228 |
| FICA Expense : | | 12,558 | 12,614 | 12,816 | 13,004 | 6,252 | 6,752 | 13,251 | 247 |

FISCAL YEAR 2013-2014

| PBLC WKS-PARKS & RECREATION Office/Agency 43 | | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 416,277 | 435,851 | 424,207 | 439,467 | 244,970 | 194,497 | 445,801 | 6,334 |
| Equipment & Maintenance | | 37,289 | 38,000 | 41,105 | 38,600 | 17,628 | 20,972 | 38,600 | 0 |
| Utilities | | 34,387 | 35,000 | 37,586 | 35,700 | 22,146 | 13,554 | 35,700 | 0 |
| Programs & Supplies | | 43,101 | 48,100 | 49,776 | 48,600 | 28,207 | 20,393 | 48,600 | 0 |
| Special Events | | 4,899 | 7,500 | 6,383 | 7,500 | 610 | 6,890 | 7,500 | 0 |
| Sponsored Programs | | 8,075 | 12,000 | 10,635 | 12,000 | 3,375 | 8,625 | 12,000 | 0 |
| Gasoline | | 12,801 | 13,000 | 14,103 | 13,000 | 6,957 | 6,043 | 13,000 | 0 |
| TOTA | L \$ | 556,829 | 589,451 | 583,795 | 594,867 | 323,893 | 270,974 | 601,201 | 6,334 |

Function

Responsible for planning, organizing, staffing, supervising and implementing comprehensive social service, and recreational programs for the Town's citizens. Also provides coordination for the upkeep and maintenance of the Town parks facilities.

| PBLC WKS-PARKS & RECREATION Salaries 4330 | | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---|----|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Director | \$ | 51,313 | 50,715 | 52,175 | 52,764 | 25,367 | 27,397 | 53,819 | 1,055 |
| Audited Salaries | Ī | 172,915 | 0 | 153,021 | 0 | 0 | 0 | 0 | 0 |
| Secretary | Ī | 29,195 | 29,956 | 30,072 | 30,407 | 14,621 | 15,786 | 30,868 | 461 |
| Asst. Dir./Youth Ctr. Coordinator | ı | 39,839 | 39,686 | 40,636 | 41,290 | 19,851 | 21,439 | 43,115 | 1,825 |
| Supervisor | Ī | 0 | 41,113 | 0 | 41,738 | 20,070 | 21,668 | 42,372 | 634 |
| Laborer (3.5) | ı | 0 | 138,168 | 0 | 139,896 | 67,922 | 71,974 | 141,675 | 1,779 |
| Subtotal Salaries : \$ | \$ | 293,262 | 299,638 | 275,904 | 306,095 | 147,831 | 158,264 | 311,849 | 5,754 |
| Longevity: | Ī | 19,560 | 19,213 | 16,801 | 16,372 | 8,134 | 8,238 | 16,952 | 580 |
| Overtime : | Ī | 7,338 | 12,000 | 10,329 | 12,000 | 4,509 | 7,491 | 12,000 | 0 |
| Acting Pay: | Ī | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | | 96,117 | 105,000 | 121,173 | 105,000 | 84,496 | 20,504 | 105,000 | 0 |
| Total Salaries : S | \$ | 416,277 | 435,851 | 424,207 | 439,467 | 244,970 | 194,497 | 445,801 | 6,334 |
| FICA Expense : | | 31,845 | 33,343 | 32,452 | 33,619 | 18,740 | 14,879 | 34,104 | 485 |

FISCAL YEAR 2013-2014

| PBLC WKS-TREE WARDEN Office/Agency | 4350 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---------------------------------------|----------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salary | \$ | \$ 10,824 | 10,000 | 10,824 | 10,000 | 0 | 10,000 | 0 | (10,000) |
| Auto Expense | | 1,700 | 1,200 | 25 | 1,200 | 50 | 1,150 | 0 | (1,200) |
| New Trees | | 1,597 | 1,000 | 0 | 1,000 | 9,275 | (8,275) | 1,000 | 0 |
| Care of Trees | | 23,240 | 30,000 | 44,269 | 30,000 | 19,494 | 10,506 | 30,000 | 0 |
| Rodent Control | | 0 | 100 | 0 | 100 | 0 | 100 | 100 | 0 |
| Pest Control | | 50 | 300 | 0 | 300 | 0 | 300 | 300 | 0 |
| Algae Control | | 3,832 | 4,000 | 0 | 4,000 | 0 | 4,000 | 4,000 | 0 |
| | TOTAL \$ | \$ 41,243 | 46,600 | 55,118 | 46,600 | 28,819 | 17,781 | 35,400 | (11,200) |

Function

Perform duties as defined in state statutes for the management of trees throughout the Town.

| PBLC WKS-TREE WARDEN Salaries 4350 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|------------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Tree Warden | \$ 10,824 | 10,000 | 10,824 | 10,000 | 0 | 10,000 | 0 | (10,000) |
| Subtotal Salaries : | \$ 10,824 | 10,000 | 10,824 | 10,000 | 0 | 10,000 | 0 | (10,000) |
| Longevity: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Overtime: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Acting Pay: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Employees: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : | \$ 10,824 | 10,000 | 10,824 | 10,000 | 0 | 10,000 | 0 | (10,000) |
| FICA Expense : | 828 | 765 | 828 | 765 | 0 | 765 | 0 | (765) |

FISCAL YEAR 2013-2014

| PBLC WKS-PUBLIC BUILDE Office/Agency | NG 4400 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---|------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | 9 | 124,953 | 136,207 | 130,942 | 139,200 | 52,973 | 86,227 | 141,830 | 2,630 |
| Town Hall Utilities | | 116,400 | 110,000 | 90,127 | 110,000 | 25,231 | 84,769 | 90,000 | (20,000) |
| Town Hall Supplies & Equip. | | 8,704 | 12,000 | 9,680 | 12,000 | 2,071 | 9,929 | 12,000 | 0 |
| Town Hall Maintenance* | | 18,735 | 20,000 | 26,275 | 59,000 | 10,950 | 48,050 | 20,000 | (39,000) |
| Other Buildings | | 92,039 | 65,000 | 56,672 | 75,000 | 63,762 | 11,238 | 75,000 | 0 |
| | TOTAL 9 | 360,831 | 343,207 | 313,696 | 395,200 | 154,987 | 240,213 | 338,830 | (56,370) |

Function

Coordinates the maintenance of the various Town owned buildings, including our historic buildings. Provides for repairs and improvements as needed.

^{* 2013} Town Hall heat exchange replacement; Chase Farmhouse porch repair represent the increase of \$39,000 paid through Impact Fee transfer.

| PBLC WKS-PUBLIC BUILDING Salaries 4400 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Facilities Manager S | \$ 50,375 | 49,595 | 50,768 | 51,599 | 25,149 | 26,450 | 52,631 | 1,032 |
| Custodian | 32,928 | 33,721 | 50,770 | 34,223 | 16,450 | 17,773 | 34,729 | 506 |
| Custodian (p.t.) | 16,374 | 16,861 | 0 | 17,111 | 8,225 | 8,886 | 17,365 | 254 |
| Subtotal Salaries : \$ | \$ 99,677 | 100,177 | 101,538 | 102,933 | 49,824 | 53,109 | 104,725 | 1,792 |
| Longevity: | 5,086 | 6,030 | 5,497 | 6,267 | 2,703 | 3,564 | 7,105 | 838 |
| Overtime: | 436 | 5,000 | 1,375 | 5,000 | 446 | 4,554 | 5,000 | 0 |
| Seasonal Employees: | 19,754 | 25,000 | 22,532 | 25,000 | 0 | 25,000 | 25,000 | 0 |
| Total Salaries : S | \$ 124,953 | 136,207 | 130,942 | 139,200 | 52,973 | 86,227 | 141,830 | 2,630 |
| FICA Expense : | 9,559 | 10,420 | 10,017 | 10,649 | 4,052 | 6,596 | 10,850 | 201 |

FISCAL YEAR 2013-2014

| PBLC WKS-CENTRAL SERVICES Office/Agency | | 2010-2011 Audited | 2011-2012 Expense | 2011-2012 Audited | 2012-2013 Expense | Expended Thru | Balance Thru | 2013-2014 Expense | Increase Expense P/Y |
|---|----|----------------------|----------------------|----------------------|----------------------|------------------|-----------------|----------------------|-------------------------|
| 4400 |) | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Salaries | \$ | 1,205,086 | 1,368,784 | 1,238,535 | 1,399,866 | 635,799 | 764,067 | 1,387,795 | (12,071) |
| Highway Maintenance | | 103,043 | 150,000 | 150,111 | 150,000 | 23,892 | 126,108 | 150,000 | 0 |
| Drainage Maintenance | | 46,520 | 50,000 | 49,876 | 50,000 | 36,714 | 13,286 | 50,000 | 0 |
| Garage Maintenance | | 28,194 | 15,000 | 14,562 | 15,000 | 10,649 | 4,351 | 15,000 | 0 |
| Equipment Maintenance | | 172,000 | 170,000 | 172,948 | 170,000 | 87,274 | 82,726 | 175,000 | 5,000 |
| Gasoline & Oil | | 140,729 | 120,000 | 147,739 | 135,000 | 76,712 | 58,288 | 150,000 | 15,000 |
| Refuse Disposal | | 248,570 | 250,000 | 251,855 | 250,000 | 103,048 | 146,952 | 250,000 | 0 |
| Street Lighting | | 395,533 | 300,000 | 377,957 | 320,000 | 160,364 | 159,636 | 340,000 | 20,000 |
| Snow & Ice Control | | 295,802 | 275,000 | 159,171 | 275,000 | 102,150 | 172,850 | 275,000 | 0 |
| Safety and Training | | 3,020 | 3,000 | 2,456 | 3,000 | 2,114 | 886 | 3,000 | 0 |
| Uniforms | | 10,013 | 13,650 | 12,795 | 13,650 | 2,058 | 11,592 | 13,650 | 0 |
| Guard Railings | | 3,765 | 5,000 | 5,000 | 5,000 | 0 | 5,000 | 5,000 | 0 |
| Traffic Engineering | | 7,093 | 6,000 | 5,541 | 6,000 | 5,567 | 433 | 6,000 | 0 |
| Equipment | | 11,985 | 8,000 | 14,703 | 8,000 | 270 | 7,730 | 8,000 | 0 |
| Pensions | | 106,917 | 131,747 | 107,927 | 141,207 | 68,614 | 72,593 | 154,536 | 13,329 |
| Open Space Maintenance | | 2,008 | 2,000 | 1,941 | 2,000 | 0 | 2,000 | 2,000 | 0 |
| TOTAL | \$ | 2,780,278 | 2,868,181 | 2,713,117 | 2,943,723 | 1,315,225 | 1,628,498 | 2,984,981 | 41,258 |

Function

This division is responsible for infrastructure maintenance other than public buildings and support to other divisions and departments.

| PBLC WKS-CENTRAL SERVICES | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | Expended | Balance | 2013-2014 | Increase |
|---------------------------|---------------------|-------------------|---------------------|-------------------|-----------------|----------------|-------------------|--------------------|
| Salaries 4400 | Audited Expenses | Expense Budget | Audited Expenses | Expense Budget | Thru 12/31/2012 | Thru 6/30/2013 | Expense Budget | Expense P/Y Budget |
| Audited Salaries \$ | 1,092,082 | 0 | 1,083,680 | 0 | 0 | 0 | 0 | 0 |
| Supervisor | 0 | 52,839 | 0 | 54,974 | 26,430 | 28,544 | 56,073 | 1,099 |
| Asst. Supervisor | 0 | 45,747 | 0 | 47,595 | 19,953 | 27,642 | 48,547 | 952 |
| Mechanic (2) | 0 | 84,561 | 0 | 85,841 | 41,270 | 44,571 | 87,129 | 1,288 |
| Hvy. Equipt. Operator (2) | 0 | 81,240 | 0 | 82,463 | 39,640 | 42,823 | 83,688 | 1,225 |
| Lt. Equipt. Operator (4) | 0 | 201,171 | 0 | 204,153 | 86,451 | 117,702 | 165,771 | (38,382) |
| Truck Driver - Sanit. (3) | 0 | 121,119 | 0 | 122,908 | 42,637 | 80,271 | 124,745 | 1,837 |
| Laborer (16.5) | 0 | 650,892 | 0 | 660,578 | 287,486 | 373,092 | 670,337 | 9,759 |
| Subtotal Salaries : \$ | 1,092,082 | 1,237,569 | 1,083,680 | 1,258,512 | 543,867 | 714,645 | 1,236,290 | (22,222) |
| Longevity: | 57,309 | 68,215 | 61,939 | 73,354 | 30,874 | 42,480 | 73,505 | 151 |
| Overtime : | 37,058 | 35,000 | 57,459 | 40,000 | 26,151 | 13,849 | 50,000 | 10,000 |
| Acting Pay : | 0 | 3,000 | 0 | 3,000 | 0 | 3,000 | 3,000 | 0 |
| Seasonal Employees: | 18,637 | 25,000 | 35,457 | 25,000 | 34,907 | (9,907) | 25,000 | 0 |
| Total Salaries : \$ | 1,205,086 | 1,368,784 | 1,238,535 | 1,399,866 | 635,799 | 764,067 | 1,387,795 | (12,071) |
| FICA Expense : | 92,189 | 104,712 | 94,748 | 107,090 | 48,639 | 58,451 | 106,166 | (923) |

| RECYCLING Office/Agency | 5000 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|----------------------------|-------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | | \$ 106,422 | 96,129 | 110,566 | 97,400 | 52,048 | 45,352 | 99,863 | 2,463 |
| Office Expense | | 0 | 200 | 0 | 200 | 0 | 200 | 200 | 0 |
| Program Implementation | | 177 | 0 | 909 | 0 | 0 | 0 | 0 | 0 |
| Public Education | | 0 | 1,500 | 0 | 1,500 | 1,394 | 106 | 1,500 | 0 |
| Fuel | | 36,368 | 38,000 | 43,773 | 40,000 | 15,070 | 24,930 | 40,000 | 0 |
| Vehicle Operation & Maint. | | 35,935 | 25,000 | 30,839 | 25,000 | 29,776 | (4,776) | 30,000 | 5,000 |
| | TOTAL | \$ 178,902 | 160,829 | 186,087 | 164,100 | 98,288 | 65,812 | 171,563 | 7,463 |

| RECYCLING Salaries 5000 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | 97,555 | 0 | 99,124 | 0 | 0 | 0 | 0 | 0 |
| Laborer | 0 | 42,314 | 0 | 42,911 | 19,805 | 23,106 | 43,523 | 612 |
| Laborer | 0 | 42,314 | 0 | 42,911 | 20,631 | 22,280 | 43,523 | 612 |
| Subtotal Salaries : \$ | 97,555 | 84,628 | 99,124 | 85,822 | 40,436 | 45,386 | 87,046 | 1,224 |
| Longevity: | 5,309 | 5,501 | 5,278 | 5,578 | 2,641 | 2,937 | 6,817 | 1,239 |
| Overtime: | 3,558 | 6,000 | 6,164 | 6,000 | 2,332 | 3,668 | 6,000 | 0 |
| Acting Pay: | 0 | 0 | 0 | 0 | 6,639 | (6,639) | 0 | 0 |
| Seasonal Employees: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : \$ | 106,422 | 96,129 | 110,566 | 97,400 | 52,048 | 45,352 | 99,863 | 2,463 |
| FICA Expense : | 8,141 | 7,354 | 8,458 | 7,451 | 3,982 | 3,469 | 7,640 | 188 |

FISCAL YEAR 2013-2014

| PUBLIC LIBRARY Office/Agency 4800 | | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---|----|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 545,866 | 529,190 | 516,843 | 539,365 | 251,769 | 287,596 | 548,047 | 8,682 |
| Utilities | | 30,159 | 30,000 | 26,769 | 32,000 | 9,242 | 22,758 | 32,000 | 0 |
| Books, Magazines, Film | | 174,435 | 190,000 | 189,149 | 190,000 | 102,990 | 87,010 | 190,000 | 0 |
| Supplies | | 18,996 | 25,500 | 17,519 | 25,500 | 17,926 | 7,574 | 25,500 | 0 |
| Ocean State Library Service Fees | Ī | 38,312 | 40,000 | 38,011 | 40,520 | 40,000 | 520 | 40,520 | 0 |
| Computer Replacement/Subscript. Fees | Ī | 19,414 | 20,000 | 16,898 | 20,000 | 449 | 19,551 | 20,000 | 0 |
| Pensions | Ī | 30,049 | 30,030 | 27,673 | 35,606 | 16,714 | 18,892 | 38,746 | 3,140 |
| Social Security | Ī | 40,513 | 40,483 | 39,609 | 41,261 | 17,959 | 23,302 | 41,926 | 665 |
| Health Insurance | Ī | 124,048 | 125,000 | 116,120 | 132,000 | 55,553 | 76,447 | 135,500 | 3,500 |
| Prof Memberships/Programs | Ī | 930 | 2,500 | 780 | 2,525 | 80 | 2,445 | 2,525 | 0 |
| Building Maintenance | | 5,528 | 6,000 | 5,592 | 6,500 | 6,060 | 440 | 6,500 | 0 |
| TOTAL | \$ | 1,028,250 | 1,038,703 | 994,963 | 1,065,277 | 518,742 | 546,535 | 1,081,264 | 15,987 |

NOTE:

The 2013-2014 budget includes estimated State Aid of \$191,841 which is detailed on the Total Municipal Revenues Summary page under State Aid and Grants.

FISCAL YEAR 2013-2014

| PUBLIC LIBRARY | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | Expended | Balance | 2013-2014 | Increase |
|--------------------------------|---------------------|-------------------|---------------------|-------------------|-----------------|----------------|-------------------|--------------------|
| Salaries 4800 | Audited Expenses | Expense Budget | Audited Expenses | Expense Budget | Thru 12/31/2012 | Thru 6/30/2013 | Expense Budget | Expense P/Y Budget |
| Director \$ | 56,887 | 56,669 | 58,025 | 58,959 | 28,346 | 30,613 | 60,138 | 1,179 |
| Audited Salaries | 466,606 | 0 | 438,069 | | 0 | 0 | | 0 |
| Asst. Director | 0 | 46,047 | 0 | 47,907 | 23,032 | 24,875 | 48,866 | 959 |
| Children's Librarian | 0 | 43,847 | 0 | 44,501 | 10,856 | 33,645 | 45,166 | 665 |
| Tech. III T.S. / P.S. | 0 | 30,593 | 0 | 62,106 | 29,804 | 32,302 | 63,030 | 924 |
| Tech. I P.S. | 0 | 24,164 | 0 | 24,532 | 11,694 | 12,838 | 24,902 | 370 |
| Secretary | 0 | 28,400 | 0 | 28,818 | 13,851 | 14,967 | 29,243 | 425 |
| Tech. II P.S. (4) | 0 | 103,552 | 0 | 78,806 | 37,771 | 41,035 | 79,970 | 1,164 |
| Circulation Aide (p.t.) (2) | 0 | 22,440 | 0 | 22,440 | 13,453 | 8,987 | 22,440 | 0 |
| Page (3) | 0 | 12,240 | 0 | 12,240 | 6,812 | 5,428 | 12,240 | 0 |
| Reference Librarian (p.t.) (4) | 0 | 28,050 | 0 | 28,050 | 14,173 | 13,877 | 28,050 | 0 |
| Electronic Resource Librarian | 0 | 47,478 | 0 | 46,164 | 22,012 | 24,152 | 46,848 | 684 |
| Reference Librarian | 0 | 41,766 | 0 | 42,377 | 21,173 | 21,204 | 43,005 | 628 |
| Shift Differential | 0 | 5,000 | 0 | 5,000 | 1,646 | 3,354 | 5,000 | 0 |
| Custodian (p.t.) | 0 | 16,861 | 0 | 17,111 | 8,225 | 8,886 | 17,365 | 254 |
| Subtotal Salaries : \$ | 523,493 | 507,107 | 496,094 | 519,011 | 242,848 | 276,163 | 526,263 | 7,252 |
| Longevity: | 21,801 | 21,083 | 20,017 | 19,354 | 8,818 | 10,536 | 20,784 | 1,430 |
| Overtime : | 572 | 1,000 | 732 | 1,000 | 103 | 897 | 1,000 | 0 |
| Acting Pay: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Seasonal Help: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Salaries : \$ | 545,866 | 529,190 | 516,843 | 539,365 | 251,769 | 287,596 | 548,047 | 8,682 |
| FICA Expense : | 41,759 | 40,483 | 39,538 | 41,261 | 19,260 | 22,001 | 41,926 | 665 |

All Library salaries are negotiated by the Library's trustees.

FISCAL YEAR 2013-2014

| TOWN COUNCIL Office/Agency 4820 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-------------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries \$ | 13,000 | 13,000 | 13,000 | 13,000 | 6,500 | 6,500 | 13,000 | 0 |
| Expenses | 1,232 | 4,000 | 1,260 | 4,000 | 163 | 3,837 | 4,000 | 0 |
| Professional Development / Training | 0 | 5,000 | 0 | 5,000 | 0 | 5,000 | 0 | (5,000) |
| Claims settlement | 4,208 | 5,000 | 7,334 | 5,000 | 0 | 5,000 | 5,000 | 0 |
| Ordinance Codification | 0 | 2,500 | 0 | 2,500 | 0 | 2,500 | 2,500 | 0 |
| Audit | 23,022 | 25,000 | 23,500 | 30,000 | 30,000 | 0 | 30,000 | 0 |
| TOTAL \$ | 41,462 | 54,500 | 45,094 | 59,500 | 36,663 | 22,837 | 54,500 | (5,000) |
| FICA Expense: \$ | 995 | 995 | 995 | 995 | 497 | 497 | 995 | 0 |

| Personnel Classification | No. of Members | <u>S</u> | <u>alary</u> |
|--------------------------|----------------|----------|--------------|
| Members of the Council | 1 Chairperson | \$ | 3,000 |
| | 4 Members | \$ | 2,500 |

Function

All powers of the Town excepting such as may belong to the Town meeting, Town Administrator or to other agencies as provided by Charter and by law, shall be vested in the Town Council.

FISCAL YEAR 2013-2014

| TOWN SOLICITOR Office/Agency | 4830 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---------------------------------|----------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Solicitor Salary | \$ | 9,726 | 9,689 | 9,726 | 9,689 | 4,658 | 5,031 | 9,689 | 0 |
| Office Expense | | 13,000 | 13,000 | 13,000 | 13,000 | 3,250 | 9,750 | 13,000 | 0 |
| Litigation & Research | | 162,386 | 130,000 | 106,240 | 130,000 | 27,033 | 102,967 | 130,000 | 0 |
| Police Prosecutions | | 0 | 20,000 | 20,000 | 20,000 | 20,000 | 0 | 20,000 | 0 |
| Settlements | | 958 | 0 | 63,405 | 0 | 0 | 0 | 0 | 0 |
| Legal Assistance | | 10,000 | 10,000 | 10,000 | 10,000 | 2,500 | 7,500 | 10,000 | 0 |
| Materials & Supplies | | 2,535 | 2,500 | 2,500 | 2,500 | 625 | 1,875 | 2,500 | 0 |
| | TOTAL \$ | 198,605 | 185,189 | 224,871 | 185,189 | 58,066 | 127,123 | 185,189 | 0 |
| FIC | CA Expense: \$ | 744 | 741 | 744 | 741 | 356 | 385 | 741 | 0 |

Function

Attorney for the town and legal advisor of the Town Administrator, Town Council and all other departments, offices and agencies of the town. Appear for and protect the rights of the town in all actions, suits or proceedings, civil or criminal, in law or equity brought by or against it or for or against any of its departments, officers or agencies and perform such other duties appropriate to his office as the Town Administrator and Town Council may require.

FISCAL YEAR 2013-2014

| PROBATE JUDGE Office/Agency | 4840 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--------------------------------|---------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Probate Judge Salary | 9 | \$ 4,152 | 4,152 | 4,152 | 4,152 | 2,076 | 2,076 | 4,152 | 0 |
| Supplies & Equipment | | 0 | 200 | 90 | 200 | 225 | (25) | 200 | 0 |
| | TOTAL | \$ 4,152 | 4,352 | 4,242 | 4,352 | 2,301 | 2,051 | 4,352 | 0 |
| | FICA Expense: | \$ 318 | 318 | 318 | 318 | 159 | 159 | 318 | 0 |

Personnel Classification

No. of Personnel

Judge

1

Function

The powers and duties of a Probate Court for the Town shall be exercised and performed by a Judge of Probate who shall be an attorney-at-law, a member of the bar of Rhode Island and a qualified elector of the Town.

| TOWN SERGEANT Office/Agency 4850 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salary- One Town Sergeant | \$ 1,200 | 1,200 | 1,200 | 1,200 | 600 | 600 | 1,200 | 0 |
| Expense | 85 | 200 | 84 | 200 | 188 | 12 | 200 | 0 |
| TOTAL | \$ 1,285 | 1,400 | 1,284 | 1,400 | 788 | 612 | 1,400 | 0 |
| FICA Expense : | \$ 92 | 92 | 92 | 92 | 46 | 46 | 92 | 0 |

FISCAL YEAR 2013-2014

| BOARD OF CANVASSERS Office/Agency | | 2010-2011 Audited | 2011-2012 Expense | 2011-2012 Audited | 2012-2013 Expense | Expended Thru | Balance Thru | 2013-2014 Expense | Increase Expense P/Y |
|--------------------------------------|-----------|----------------------|----------------------|----------------------|----------------------|------------------|-----------------|----------------------|-------------------------|
| | 4860 | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Salaries | \$ | 1,700 | 1,700 | 1,700 | 1,700 | 850 | 850 | 1,700 | 0 |
| T | OTAL \$ | 1,700 | 1,700 | 1,700 | 1,700 | 850 | 850 | 1,700 | 0 |
| FICA Exp | pense: \$ | 130 | 130 | 130 | 130 | 65 | 65 | 130 | 0 |

| Personnel Classification | No. of Personnel | <u>S</u> | <u>alary</u> |
|--------------------------|------------------|----------|--------------|
| Members of the Board | 3 | \$ | 1,700 |

Function

The Board of Canvassers shall be vested with all the powers and duties now or hereafter vested by law in the canvassing authority or boards of registration of the Town.

FISCAL YEAR 2013-2014

| BUDGET BOARD Office/Agency | 4600 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-------------------------------|------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Expense | 9 | \$ 0 | 500 | 242 | 500 | 0 | 500 | 500 | 0 |
| Recording Secretary | | 1,207 | 1,750 | 2,161 | 1,750 | 0 | 1,750 | 1,750 | 0 |
| | TOTAL \$ | \$ 1,207 | 2,250 | 2,403 | 2,250 | 0 | 2,250 | 2,250 | 0 |
| | FICA Expense: \$ | \$ 92 | 134 | 165 | 134 | 0 | 134 | 134 | 0 |

Personnel Classification

No. of Members

Members of the Board 10 Moderator 1

Function

The Budget Board shall receive from the Town Administrator a statement of budget requests for all departments and agencies responsible to him; it shall investigate the recommendations of the various department budget requests including the School Committee. The Budget Board shall confer with the Town Council and shall hold one or more public hearings in preparing the budget.

FISCAL YEAR 2013-2014

| ZONING BOARD REVIEW Office/Agency 4870 | | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|----------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries (5), Alternates (2) | \$ | 2,914 | 4,620 | 3,490 | 4,620 | 1,625 | 2,995 | 4,620 | 0 |
| Expense | | 225 | 500 | 215 | 500 | 115 | 385 | 500 | 0 |
| Recording Secretary/Stenographer | <u> </u> | 3,287 | 4,400 | 2,982 | 4,400 | 1,443 | 2,957 | 4,000 | (400) |
| TOTAL | \$ | 6,426 | 9,520 | 6,687 | 9,520 | 3,183 | 6,337 | 9,120 | (400) |
| FICA Expense : | \$ | 474 | 690 | 495 | 690 | 235 | 455 | 659 | (31) |

| Personnel Classification | No. of Personnel | <u>Salary</u> |
|--------------------------|------------------|------------------|
| Members of Board | Chairman 1 | \$75 Per Meeting |
| | Vice Chair 1 | \$60 Per Meeting |
| | Members 3 | \$50 Per Meeting |
| | Alternates 2 | \$50 Per Meeting |

Function

The Zoning Board of Review shall hear and decide appeals where it is alleged there is error in any order, requirement, decision or determination made by an administrative officer in the enforcement of zoning ordinances of the town. The Board shall hear and decide special exceptions to the terms of the ordinance, upon which such board is authorized to pass under such ordinance.

FISCAL YEAR 2013-2014

| PLANNING BOARD Office/Agency 4880 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ 2,555 | 6,320 | 2,660 | 6,320 | 3,825 | 2,495 | 6,320 | 0 |
| Staff Training | 0 | 250 | 0 | 250 | 0 | 250 | 250 | 0 |
| Expense | (568) | 500 | 1,606 | 500 | (1,076) | 1,576 | 500 | 0 |
| Recording Secretary/Stenographer | 858 | 3,500 | 1,362 | 3,500 | 504 | 2,996 | 3,000 | (500) |
| TOTAL | \$ 2,845 | 10,570 | 5,628 | 10,570 | 3,253 | 7,317 | 10,070 | (500) |
| FICA Expense : | \$ 261 | 751 | 308 | 751 | 331 | 420 | 713 | (38) |

| Personnel Classification | No. of Personnel | <u>Salary</u> |
|---------------------------------|------------------|------------------|
| Members of Board | Chairman 1 | \$75 per meeting |
| | Vice Chairman 1 | \$60 per meeting |
| | Secretary 1 | \$60 per meeting |
| | Members 4 | \$50 per meeting |

Function

In accordance with law and ordinance, the planning board may adopt, modify and amend rules and regulations governing and restricting the platting or other subdivision of land in the town and to control the subdivision of land pursuant to such rules and regulations.

FISCAL YEAR 2013-2014

| BOARD OF ASSESSMENT REVIEW Office/Agency 4890 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries (3) | \$ 1,985 | 1,890 | 1,890 | 1,890 | 945 | 945 | 1,890 | 0 |
| Secretary | 107 | 500 | 172 | 500 | 0 | 500 | 500 | 0 |
| TOTAL | \$ 2,092 | 2,390 | 2,062 | 2,390 | 945 | 1,445 | 2,390 | 0 |
| FICA Expense : | \$ 160 | 183 | 158 | 183 | 72 | 111 | 183 | 0 |

Personnel ClassificationNo. of PersonnelSalaryMembers of Board3\$ 1,890

Function

The Board of Assessment Review shall hear and consider the appeal of any property owner concerning the amount of his assessed valuation as determined by the Tax Assessor.

MUNICIPAL EXPENDITURE DETAIL

FISCAL YEAR 2013-2014

| TENANTS BOARD Office/Agency | | 2010-2011 Audited | 2011-2012 Expense | 2011-2012 Audited | 2012-2013 Expense | Expended Thru | Balance Thru | 2013-2014 Expense | Increase Expense P/Y |
|--------------------------------|-------------------|----------------------|----------------------|----------------------|----------------------|------------------|-----------------|----------------------|-------------------------|
| | 4910 | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Salaries (8) | \$ | 813 | 1,388 | 1,995 | 1,388 | 694 | 694 | 1,388 | 0 |
| | TOTAL \$ | 813 | 1,388 | 1,995 | 1,388 | 694 | 694 | 1,388 | 0 |
| | FICA Expense : \$ | 62 | 106 | 153 | 106 | 53 | 53 | 106 | 0 |

Personnel ClassificationNo. of PersonnelSalaryMembers of Board8\$ 1,388

FISCAL YEAR 2013-2014

| CONSERVATION COMMISSION Office/Agency 4920 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|--|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Expense | \$ 1,976 | 2,000 | 2,054 | 2,000 | 0 | 2,000 | 2,000 | 0 |
| Recording Secretary | 1,046 | 1,150 | 965 | 1,150 | 139 | 1,011 | 1,150 | 0 |
| TOTAL | \$ 3,022 | 3,150 | 3,019 | 3,150 | 139 | 3,011 | 3,150 | 0 |
| FICA Expense: | \$ 80 | 88 | 74 | 88 | 11 | 77 | 88 | 0 |

Personnel Classification

No. of Members
7

Members of Commission

FISCAL YEAR 2013-2014

| PERSONNEL BOARD Office/Agency | 4940 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-------------------------------|------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Salaries | \$ | 1,600 | 1,600 | 1,600 | 1,600 | 800 | 800 | 1,600 | 0 |
| Expenses | | 0 | 200 | 0 | 200 | 0 | 200 | 0 | (200) |
| | TOTAL \$ | 1,600 | 1,800 | 1,600 | 1,800 | 800 | 1,000 | 1,600 | (200) |
| FICA E | xpense: \$ | 122 | 122 | 122 | 122 | 61 | 61 | 122 | 0 |

| Personnel Classification | No. of Personnel | Salary |
|--------------------------|------------------|-----------------|
| Member Board | 1 | Chairman \$600 |
| | 2 | Members \$1,000 |

Function

Formulate and recommend to the Town Council for adoption by Ordinance, a position classification plan for those employees authorized in Section14-3 of the Charter. Establish qualifications tests, recommend a pay plan for classified employees and recommend policies establishing vacation, sick leave, overtime pay and discipline for classified employees.

| JUVENILE HEARING BOARD Office/Agency 49 | 60 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---|--------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Secretary | \$ | 992 | 1,000 | 664 | 1,000 | 198 | 802 | 1,000 | 0 |
| Supplies | | 391 | 500 | 0 | 500 | 0 | 500 | 500 | 0 |
| TOTA | L \$ | 1,383 | 1,500 | 664 | 1,500 | 198 | 1,302 | 1,500 | 0 |
| FICA Expens | e : \$ | 76 | 77 | 51 | 77 | 15 | 61 | 77 | 0 |

| PARKS & REC COMMISSION Office/Agency | | 2010-2011 Audited | 2011-2012 Expense | 2011-2012 Audited | 2012-2013 Expense | Expended Thru | Balance Thru | 2013-2014 Expense | Increase Expense P/Y |
|--------------------------------------|---------|----------------------|----------------------|----------------------|----------------------|------------------|-----------------|----------------------|-------------------------|
| | 970 | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Secretary | \$ | 858 | 1,000 | 976 | 1,000 | 558 | 442 | 1,000 | 0 |
| TOT | AL \$ | 858 | 1,000 | 976 | 1,000 | 558 | 442 | 1,000 | 0 |
| FICA Expen | se : \$ | 66 | 77 | 75 | 77 | 43 | 34 | 77 | 0 |

FISCAL YEAR 2013-2014

| LAND TRUST Office/Agency 5200 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-------------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Expenses | \$ 95 | 300 | 120 | 300 | 0 | 300 | 300 | 0 |
| Community Outreach and Education | 453 | 500 | 160 | 500 | 60 | 440 | 500 | 0 |
| TOTAL | \$ 548 | 800 | 280 | 800 | 60 | 740 | 800 | 0 |

MUNICIPAL EXPENDITURE DETAIL

| MUNICIPAL COURT Office/Agency 530 | 00 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|-----------------------------------|-------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Municipal Court Judge | \$ | 15,019 | 10,000 | 15,019 | 10,000 | 5,000 | 5,000 | 10,000 | 0 |
| Clerk | | 0 | 5,000 | 0 | 5,000 | 2,404 | 2,596 | 5,000 | 0 |
| Computer Expenses | | 4,589 | 6,628 | 4,773 | 6,628 | 0 | 6,628 | 5,500 | (1,128) |
| Security | | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTA | L \$ | 19,608 | 23,628 | 19,792 | 21,628 | 7,404 | 14,224 | 20,500 | (1,128) |
| FICA Expense | : \$ | 1,149 | 1,301 | 1,149 | 1,148 | 566 | 581 | 1,148 | 0 |

| GRANTS & CONTRIBUTIONS Office/Agency | 4500 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|---|--------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Veterans Organizations | \$ | 300 | 300 | 300 | 300 | 0 | 300 | 300 | 0 |
| Homestead Group (NRI ARC) | ' | 3,700 | 3,700 | 3,700 | 3,700 | 0 | 3,700 | 3,700 | 0 |
| RSVP | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 5,000 | 0 |
| Cumb./Linc. Boys & Girls Club | | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 0 | 30,000 | 0 |
| NRI Community Services | | 7,500 | 7,500 | 7,500 | 7,500 | 0 | 7,500 | 7,500 | 0 |
| Gateway Healthcare (Tri-Hab) | | 2,000 | 2,000 | 2,000 | 2,000 | 0 | 2,000 | 2,000 | 0 |
| BV Tourism Council | | 1,000 | 1,000 | 1,000 | 1,000 | 0 | 1,000 | 1,000 | 0 |
| BVCAP Retired Volunteers | | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0 | 2,000 | 0 |
| Northern RI Conservation District | | 1,000 | 1,000 | 1,000 | 1,000 | 0 | 1,000 | 1,000 | 0 |
| Volunteer Center of RI | | 500 | 500 | 500 | 500 | 0 | 500 | 500 | 0 |
| Senior Services, Inc. | | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 5,000 | 5,000 | 0 |
| NRI Council on the Arts | | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 0 | 2,500 | 0 |
| Corridor Keepers | | 1,000 | 1,000 | 1,000 | 1,000 | 0 | 1,000 | 1,000 | 0 |
| Samaritans | | 500 | 500 | 500 | 500 | 0 | 500 | 500 | 0 |
| TO | TAL \$ | 62,000 | 62,000 | 62,000 | 62,000 | 39,500 | 22,500 | 62,000 | 0 |

FISCAL YEAR 2013-2014

| FIXED CHARGES Office/Agency 4700 | 2010-2011 Audited Expenses | 2011-2012 Expense Budget | 2011-2012 Audited Expenses | 2012-2013 Expense Budget | Expended Thru 12/31/2012 | Balance Thru 6/30/2013 | 2013-2014 Expense Budget | Increase Expense P/Y Budget |
|------------------------------------|----------------------------------|--------------------------------|----------------------------------|--------------------------------|--------------------------------|------------------------------|--------------------------------|-----------------------------------|
| Social Security (1) | \$ 560,802 | 584,925 | 551,533 | 589,086 | 268,413 | 320,673 | 594,449 | 5,363 |
| Unemployment Comp. / Severance Pay | 13,523 | 50,000 | 18,312 | 50,000 | 74,840 | (24,840) | 50,000 | 0 |
| Health Care (2) | 2,247,486 | 1,820,000 | 1,704,234 | 1,945,000 | 1,021,104 | 923,896 | 2,115,000 | 170,000 |
| Contingency Fund | 6,943 | 10,000 | 4,246 | 10,000 | 162 | 9,838 | 10,000 | 0 |
| Insurance & Surety (3) | 648,050 | 600,000 | 642,691 | 675,000 | 558,579 | 116,421 | 750,000 | 75,000 |
| Blackstone Valley Chamber | 0 | 1,200 | 1,200 | 1,200 | 1,200 | 0 | 1,200 | 0 |
| RI League of Cities | 8,319 | 9,000 | 8,319 | 8,319 | 8,319 | 0 | 8,319 | 0 |
| Pensions/Municipal | 146,302 | 141,601 | 139,453 | 165,829 | 101,472 | 64,357 | 180,119 | 14,290 |
| OPEB Fund Transfer (4) | 0 | 716,000 | 707,887 | 782,500 | 97,659 | 684,841 | 781,000 | (1,500) |
| Actuarial Costs | 10,180 | 20,000 | 38,325 | 15,000 | 0 | 15,000 | 15,000 | 0 |
| Property Taxes (Camp Meehan) | 0 | 3,800 | 4,781 | 5,000 | 4,784 | 216 | 5,000 | 0 |
| Anticipated Salary Increases | 0 | 105,431 | 1,472 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | \$ 3,641,605 | 4,061,957 | 3,822,453 | 4,246,934 | 2,136,532 | 2,110,402 | 4,510,087 | 263,153 |

NOTES:

- (1) This number represents FICA expenses for all departments except Library, which is included as a line item in the Library budget.
- (2) Blue Cross and Delta Dental estimates are based on a projected working rate increase of 5%. Estimates may be further revised upon settlement of a new working rate with the Town consultant.
- (3) Amounts are as estimated by the RI Interlocal Insurance Trust for FY2014. Also included are costs for deductibles paid by the Town.
- (4) Amounts reflect the amount to cover current year retiree health care costs and an amount for funding the Other Post Employment Benefits (OPEB) Trust Fund.

Capital Expenditures

| DEPARTMENT | | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | EXPENDED | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 |
|---------------------------------|-----|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|-----------|
| | | AUDITED | BUDGET | AUDITED | BUDGET | 12/31/2012 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| TOWN ADMINISTRATOR | | | | | | | | | | | |
| 1 | \$ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| INFORMATION TECHNOLOGY | 1 1 | | | | | | | | | | |
| 1. Systems Upgrade | 1 1 | 117,011 | 0 | 13,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RESCUE | | | | | | | | | | | |
| 1. Truck (Lease/Purchase) (2) | | 6,275 | 60,000 | 58,923 | 60,000 | 0 | 130,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| PUBLIC WORKS | | | | | | | | | | | |
| 1. Trash Truck (Lease/Purchase) | 1 | 64,788 | 45,000 | 64,538 | 45,000 | 66,254 | 116,254 | 55,000 | 55,000 | 55,000 | 0 |
| 2. Sander | 11 | 04,788 | 50,000 | 144,200 | 50,000 | 00,234 | 0 | 0 | 0 | 0 | 0 |
| 3. Highway Stake Body F-450 | 1 | 0 | 50,000 | 50,357 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. Park/Rec Pick-up F-350 | 1 | 35,170 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. Highway Pick-up F-150 | 1 1 | 55,176 | Ü | Ü | 22,000 | 0 | 0 | Ü | 0 | Ü | Ü |
| 6. Animal Control Vehicle | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. Playground | 1 | 20,000 | 0 | 0 | 16,000 | 7,310 | 0 | 0 | 0 | 0 | 0 |
| 8. School Street Park | 1 | 0 | 0 | 0 | 30,000 | 0 | 0 | | | | |
| 9. Quinnville Basketball Court | 1 | 0 | 0 | 0 | 40,500 | 32,143 | 0 | | | | |
| 10. Sidewalk /Curbing | | 14,823 | 50,000 | 49,693 | 50,000 | 41,713 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 11. Road Repair | 11 | 701,546 | 850,000 | 805,000 | 150,000 | 150,000 | 850,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 12. Sweeper | | 30,680 | 30,680 | 30,680 | 30,680 | 30,680 | 0 | 0 | 0 | 0 | 0 |
| 13. Heavy Equipment Rehab | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 14. Recycle Truck (Financing) | | 43,165 | 44,000 | 43,165 | 44,000 | 43,165 | 0 | 0 | 0 | 0 | 0 |
| 15. Tractor /Mower | | 0 | 15,000 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 16. Manville Park Irrigation | | 0 | 30,000 | 30,341 | 0 | 215 | 0 | 0 | 0 | 0 | 0 |
| 17. SUV/PU - Building/Zoning | | 0 | 20,000 | 21,580 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 18. Barney's Dam Rehabilitation | | 35,158 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 19. Underground Diesel Tank | | 194,788 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital | \$ | 1,263,404 | 1,244,680 | 1,326,477 | 538,180 | 371,480 | 1,146,254 | 325,000 | 325,000 | 325,000 | 270,000 |

Municipal Bonds

| MUNICIPAL BONDS | | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | Expended | Balance | 2013-2014 | Increase |
|---------------------------------------|----|-----------|-----------|-----------|-----------|------------|-----------|-----------|-------------|
| Office/Agency | | Audited | Expense | Audited | Expense | Thru | Thru | Expense | Expense P/Y |
| 49 | 50 | Expenses | Budget | Expenses | Budget | 12/31/2012 | 6/30/2013 | Budget | Budget |
| Open Space Bond | \$ | 150,000 | 150,000 | 150,000 | 150,000 | 0 | 150,000 | 150,000 | 0 |
| Open Space Bond Interest | | 106,313 | 100,125 | 100,125 | 93,938 | 46,969 | 46,969 | 87,750 | (6,188) |
| GOB Principal | | 1,210,000 | 620,000 | 620,000 | 250,000 | 250,000 | 0 | 250,000 | 0 |
| GOB Interest | | 234,993 | 196,675 | 196,675 | 171,875 | 88,281 | 83,594 | 162,344 | (9,531) |
| Sewer Division Allocation - Principal | | (196,609) | (193,988) | (193,988) | 0 | 0 | 0 | 0 | 0 |
| Sewer Division Allocation - Interest | | (15,623) | (7,760) | (7,760) | 0 | 0 | 0 | 0 | 0 |
| Total Municipal Debt Service | \$ | 1,489,074 | 865,052 | 865,052 | 665,813 | 385,250 | 280,563 | 650,094 | (15,719) |
| School Bond Principal | \$ | 1,820,000 | 1,855,000 | 1,855,000 | 1,905,000 | 1,905,000 | 0 | 1,950,000 | 45,000 |
| School Bond Interest | | 1,501,100 | 1,423,406 | 1,423,406 | 1,348,457 | 693,331 | 655,126 | 1,270,706 | (77,751) |
| Total School Debt Service | \$ | 3,340,807 | 3,278,406 | 3,278,406 | 3,253,457 | 2,598,331 | 655,126 | 3,220,706 | (32,751) |
| Total Debt Service | | 4,829,881 | 4,143,458 | 4,143,458 | 3,919,270 | 2,983,581 | 935,689 | 3,870,800 | (48,470) |



2013-2014 RESOLUTIONS

I. BE IT RESOLVED: That the appropriations voted by the taxpayers assembled in the Town Meeting this 13th day of May, A.D. 2013, shall be for the gross amounts and such amounts may be deemed to include any unexpended balance carried forward at the beginning of the fiscal year, and also all receipts from department operations and from state and federal agencies. All school receipts shall be credited to a separate School Department account and used as required by State Law to fund school operations. The Town shall fund the approved Town School Department Appropriation through local property taxes and other municipal revenues and pass through to the School Department all funds designated as "Restricted Receipts" to the full amount received for the fiscal year.

II. BE IT RESOLVED: That in the event there is no opposition to any individual appropriation in the proposed budget, said appropriation shall be considered as adopted by this meeting.

III. BE IT RESOLVED: That the Town Treasurer is hereby authorized to borrow \$1,000,000 in addition to any amount previously borrowed under R.I.G.L., 25-12-4 during the fiscal year commencing July 1, 2013, in anticipation of taxes. Such note or notes issued shall be countersigned by the President of the Town Council after a majority vote of the Town Council, and the countersignature of such note or notes of the consent and approval of the Town Council to the loan or loans evidenced thereby.

IV. BE IT RESOLVED: That the electors of the Town of Lincoln qualified to vote on any proposal to impose a tax in the Town Meeting legally assembled on the 13th day of May, A.D. 2013 hereby order the assessment and collection of a tax on the ratable real estate and tangible personal property (and ratable intangible property) in the sum not less than \$49,000,000 and not more than \$55,584,407. Said tax is for ordinary expenses and charges for the purpose authorized by law.

The Tax Assessor shall assess and apportion said tax on the inhabitants and ratable property of said Town as of the 31st day of December, A.D. 2012 at 12:00 midnight, according to law and shall in completion of said assessment date, certify and sign the same

and deliver the same to the office of the Town Clerk on or before the 15th day of June, A.D. 2013. The Town Clerk on and after the assessment shall forthwith make a copy of the same and deliver it to the Town Treasurer who shall forthwith issue and affix to said copy a warrant under his hand, directed to the Collector of Taxes, commanding him to proceed and collect said tax of the persons and estates liable therefore (unless provided otherwise by law). Said tax shall be due and payable on and between the 1st day of July, A.D. 2013 and July 31, 2013 and all taxes remaining unpaid on said 1st day of August, A.D. 2013 shall carry until collected a penalty at the rate of twelve percent (12%) per annum upon said unpaid tax.

That said tax may be paid in equal installments, the first installment of twenty-five percent (25%) on or before the 31st day of July 2013 and the remaining installments as follows: twenty-five percent (25%) on or before the 31st day of October 2013, twenty-five percent (25%) on or before the 30th day of April 2014. Each installment of taxes if paid on or before the last day of each installment period successively and in order shall be free from any charge of interest.

If the first installment of any succeeding installment of taxes is not paid by the last day of the respective installment period or periods as they may occur, then the whole tax or remaining unpaid balance of the tax, as the case may be, shall immediately become due and payable and shall carry, until collected, a penalty at the rate of twelve percent (12%) per annum.

Interest for any unpaid balance or current or prior tax bills shall accrue from the due date of the last payment. Quarterly payments not made when due shall accrue interest at the rate of twelve percent (12%) per annum from the day quarterly payment was originally due.

V. BE IT RESOLVED: That the Director of Finance, the President of the Town Council and the Town Administrator of the Town are hereby authorized pursuant to R.I.G.L., 45-12-5.2 with the consent and approval of the Town Council to refund from time to time, all or any part of the Town's outstanding bonds by the issuance of refunding bonds, the terms, details and conditions of such refunding bonds to be set by resolution of the Town Council.

VI. BE IT RESOLVED: That the electors of the Town of Lincoln, qualified to vote on any proposal at the Financial Town Meeting, legally assembled on the 13th day of May, 2013, hereby appropriate the sum of up to \$1,250,000 from Capital Project Fund #50 and up to \$678,558 from Public Building Bond Fund #56, for a total appropriation of up to \$1,928,558, to fund Phase 1 of improvements to the Police Department Building including but not limited to the construction of a two story 6,600 square foot addition and renovation to the existing police department building. Any authorized appropriations that remain unexpended or unencumbered as of June 30, 2014 will be returned to Capital Project Fund # 50.

VII. BE IT RESOLVED: That the electors of the Town of Lincoln, qualified to vote on any proposal at the Financial Town Meeting, legally assembled on the 13th day of May, 2013, hereby appropriate the sum of up to:

- o \$150,000 from Open Space Fund #11 to fund the construction of a walkway/bridge over the Barney's Pond Dam
- o \$25,000 from Capital Project Fund #12 for engineering costs for repairs to Butterfly Dam
- o \$70,000 from Capital Project Fund #12 for two defibrillator monitors for the Rescue Department
- o \$125,000 from Capital Project Fund # 50 for sidewalk improvements on Front and Walker Streets

Any authorized appropriations that remain unexpended or unencumbered as of June 30, 2014 will be returned to their respective restricted accounts.

VIII. BE IT RESOLVED: That the electors of the Town of Lincoln, qualified to vote on any proposal at the Financial Town Meeting, legally assembled on the 13th day of May, 2013, hereby appropriate the sum of up to:

- o \$35,000 from Capital Project Fund #50 for replacing the basketball court at Saylesville Park
- \$30,000 from Capital Project Fund #50 for upgrades (replacement of swings, chains, edging timbers, etc.) at Quinnville
 Park
- o \$18,000 from Capital Project Fund #12 to replace the fencing at the High School tennis courts

Any authorized appropriations that remain unexpended or unencumbered as of June 30, 2014 will be returned to their respective restricted accounts.

IX. BE IT RESOLVED: That the electors of the Town of Lincoln, qualified to vote on any proposal at the Financial Town Meeting, legally assembled on the 13th day of May, 2013, hereby appropriate the sum of up to:

- \$53,000 from Capital Project Fund #12 to replace the lighting fixtures and ceiling tiles at the Library
- \$50,000 from Capital Project Fund #12 to update and increase the storage capacity of file servers in the Municipal Information Technology Department

Any authorized appropriations that remain unexpended or unencumbered as of June 30, 2014 will be returned to Capital Project Fund #12.

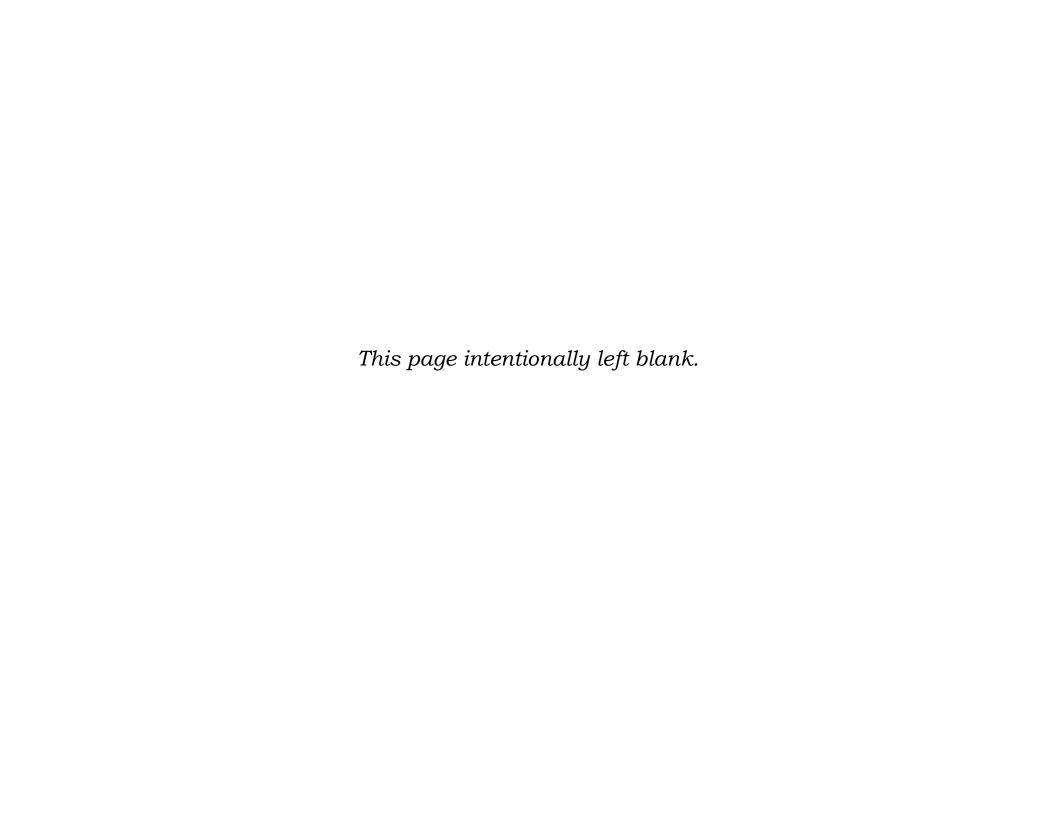
X. BE IT RESOLVED: That the electors of the Town of Lincoln qualified to vote on any proposal at the Financial Town Meeting legally assembled on the 13th day of May, A.D. 2013, hereby appropriate up to \$800,000 from the accumulated School Department Operating Surplus to the School Department's Capital Reserve Fund to fund the replacement of the roof at Northern Lincoln Elementary School. Any authorized appropriations that remain unexpended or unencumbered as of June 30, 2014 will be returned to the School Department Operating Surplus.

XI. BE IT RESOLVED: That the electors of the Town of Lincoln qualified to vote on any proposal at the Financial Town Meeting legally assembled on the 13th day of May, A.D. 2013, hereby authorize the transfer of up to \$419,374 from Capital Project Fund #50 to the School Department's Capital Reserve Fund for the completion of capital projects in accordance with State Law and Town Council Resolution. Appropriate projects shall be the following health and safety related capital projects:

- o High School: Install (6) six additional exterior security cameras, provide and install a security vestibule entrance, perform a roof assessment
- o Middle School: Install a total of (45) forty five interior and (9) nine exterior security cameras, construct a new access control vestibule, reconfigure the reception office
- Northern Elementary: Construct a new access control vestibule, reconfigure the reception office, perform a roof assessment
- Central Elementary: Construct a new access control vestibule, reconfigure the reception office, perform a roof assessment
- o Lonsdale Elementary: Construct a new access control vestibule, reconfigure the reception office, reconfigure the health suite, construct an ADA compliant lavatory in the health suite, perform a roof assessment
- o Saylesville Elementary: Construct a new access control vestibule, perform a roof assessment

Any authorized appropriations that remain unexpended or unencumbered as of June 30, 2014 will be returned to Capital Project Fund #50.

The Following Pages are for Informational Purposes Only



LINCOLN PUBLIC SCHOOLS 2013 - 2014 Budget SUMMARY

| | | FY10 UnAudite Expend. | d | FY11 UnAudite Expend | | 2 Audited kpend. | FY13 SC Adopted Budget | Re | FY14 SC ecommended Budget | Chan FY14 vs. | _ |
|-------|---------------------------------|-----------------------------|-----|----------------------------|------|---------------------|------------------------------|----|---------------------------------|------------------|---------|
| RC# | Department | | | | | | | | | \$ | % |
| 01101 | SCHOOL COMMITTEE | \$ 26, | 217 | \$ 21 | ,629 | \$ 30,705 | \$ 35,550 | \$ | 35,550 | \$ - | 0% |
| 01100 | SUPERINTENDENT | \$ 284, | 276 | \$ 311 | ,015 | \$ 300,937 | \$ 366,544 | \$ | 357,156 | \$ (9,388) | -2.6% |
| 01300 | DIRECTOR OF CURRICULUM | \$ 153, | 749 | \$ 214 | ,950 | \$ 280,276 | \$ 286,535 | \$ | 410,336 | \$ 123,801 | 43.2% |
| 02400 | TECHNOLOGY | \$ 219, | 170 | \$ 274 | ,026 | \$ 252,325 | \$ 312,815 | \$ | 317,207 | \$ 4,392 | 1.4% |
| 02100 | BUSINESS OPERATIONS | \$ 429, | 954 | \$ 430 | ,794 | \$ 450,299 | \$ 780,225 | \$ | 837,680 | \$ 57,455 | 7.4% |
| 02300 | HUMAN RESOURCES | \$ 65, | 347 | \$ 84 | ,093 | \$ 85,091 | \$ 95,506 | \$ | 101,300 | \$ 5,794 | 6.1% |
| 02900 | NON-INSTRUCTIONAL SERVICES | \$ 837, | 113 | \$ 784 | ,873 | \$ 527,708 | \$ 844,585 | \$ | 824,001 | \$ (20,584) | -2.4% |
| 99999 | FIXED CHARGES | \$ 14,468, | 709 | \$ 15,501 | ,579 | \$ 14,781,523 | \$ 16,178,925 | \$ | 16,991,739 | \$ 812,814 | 5.0% |
| 01400 | STUDENT SERVICES | \$ 348, | 434 | \$ 537 | ,702 | \$ 611,373 | \$ 530,844 | \$ | 508,513 | \$ (22,331) | -4.2% |
| 03102 | FAIRLAWN ELC | \$ 2,437, | 724 | \$ | - | \$ - | \$ - | | | \$ - | |
| 03109 | CENTRAL ELEMENTARY | \$ 2,535, | 133 | \$ 2,927 | ,902 | \$ 3,136,993 | \$ 3,232,731 | \$ | 3,062,814 | \$ (169,918) | -5.3% |
| 03106 | LONSDALE ELEMENTARY | \$ 1,488, | 114 | \$ 2,604 | ,690 | \$ 2,855,177 | \$ 2,743,985 | \$ | 2,838,072 | \$ 94,087 | 3.4% |
| 03113 | NORTHERN ELEMENTARY | \$ 2,614, | 924 | \$ 4,059 | ,421 | \$ 4,097,916 | \$ 4,024,104 | \$ | 3,892,051 | \$ (132,053) | -3.3% |
| 03114 | NORTHERN ELC | \$ 2,352, | 374 | \$ | - | \$ - | \$ - | \$ | - | \$ - | |
| 03112 | SAYLESVILLE ELEMENTARY | \$ 2,194, | 452 | \$ 2,935 | ,296 | \$ 2,944,390 | \$ 2,814,029 | \$ | 2,873,011 | \$ 58,982 | 2.1% |
| 04117 | MIDDLE SCHOOL | \$ 6,813, | 572 | \$ 6,501 | ,318 | \$ 6,781,035 | \$ 6,849,342 | \$ | 6,942,051 | \$ 92,709 | 1.4% |
| 05110 | HIGH SCHOOL | \$ 9,364, | 758 | \$ 9,546 | ,005 | \$ 10,176,887 | \$ 9,857,703 | \$ | 9,971,769 | \$ 114,066 | 1.2% |
| | CONTINGENCY | | | | | | \$ - | \$ | - | \$ - | |
| | EST. SALARY SAVINGS-RETIRE. | \$ | - | \$ | - | \$ - | \$ (436,345) | \$ | (105,000) | \$ 331,345 | -200.0% |
| | TOTAL OPERATING BUDGET | \$ 46,635, | 020 | \$ 46,735 | ,293 | \$ 47,312,635 | \$ 48,517,078 | \$ | 49,858,249 | \$ 1,341,171 | 2.76% |
| | BUDGET BOARD ADJUSTMENT | | | | | | | \$ | (248,288) | | |
| | BB RECOMMENDED OPERATING BUDGET | | | | | | \$ 48,517,078 | \$ | 49,609,961 | \$ 1,092,883 | 2.25% |

SCHOOL COMMITTEE 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | Re B | | 2012-13 Actual FTE | 2012-13 Projected Expense | | 2013-14 Proposed FTE | | 2013-14 roposed Budget |
|------------------|----------------------------|---------|--------|-----------------------|---------------------------------|--------|----------------------------|----|------------------------------|
| School Committee | 7.00 | \$ | 13,750 | 7.00 | \$ | 13,750 | 7.00 | \$ | 13,750 |

SUPERINTENDENT OF SCHOOLS 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | 2012-13 Revised Budget | 2012-13 Actual FTE | 2012-13 Projected Expense | 2013-14 Proposed FTE | I | 2013-14 Proposed Budget |
|---------------------------------------|----------------------------|------------------------------|-----------------------|---------------------------------|----------------------------|----|-------------------------------|
| Administrators: Superintendent | 1.00 | \$ 144,786 | 1.00 | \$ 144,786 | 1.00 | \$ | 149,130 |
| Support Staff: Confidential Secretary | 1.00 | \$ 55,729 | 1.00 | \$ 55,729 | 1.00 | \$ | 57,401 |
| Grand Total | 2.00 | \$ 200,515 | 2.00 | \$ 200,515 | 2.00 | \$ | 206,531 |

DIRECTOR OF CURRICULUM 2013-14 Budget Position & Salary Schedule

| CATEGORY | | 2012-13 Budgeted FTE | 2012-13 Revised Budget | 2012-13 Actual FTE | 2012-13 Projected Expense | 2013-14 Proposed FTE | Р | 2013-14 roposed Budget |
|--------------------------------------|-------|----------------------------|------------------------------|-----------------------|---------------------------------|----------------------------|----|------------------------------|
| Administrators: | | | | | | | | |
| Director of Curriculum | | 1.00 | \$ 118,155 | 1.00 | \$ 118,155 | 1.00 | \$ | 110,000 |
| To | otal | 1.00 | 118,155 | 1.00 | 118,155 | 1.00 | | 110,000 |
| <u>Support Staff:</u> Secretary I | | 1.00 | 40,860 | 1.00 | 40,860 | 1.00 | | 41,661 |
| Other: | | | | | | | | |
| Prof Development Substitutes | | | 28,000 | | 28,000 | | | 160,000 |
| Curriculum Dev Stipends | | | 47,855 | | 47,855 | | | 48,250 |
| Kindergarten Screening | | | 4,000 | | 4,000 | | | 4,000 |
| To | otal | | 79,855 | - | 79,855 | | | 212,250 |
| Grand To | otal_ | 2.00 | 238,871 | 2.00 | 238,870 | 2.00 | | 363,911 |

TECHNOLOGY 2013-14 Budget Position & Salary Schedule

| CATEGORY | | 2012-13 Budgeted FTE | | 2012-13 Revised Budget | 2012-13 Actual FTE | | 2012-13 Projected Expense | 2013-14 Proposed FTE | 2013-14 Proposed Budget | |
|--|--------|----------------------------|----|------------------------------|-----------------------|----|---------------------------------|----------------------------|-------------------------------|---------|
| | | | | | | | | | | |
| Administrators: | | | | | | | | | | |
| Information Specialist | | 1.00 | \$ | 83,386 | 1.00 | \$ | 83,371 | 1.00 | \$ | 85,879 |
| Data Manager | | 1.00 | \$ | 53,000 | 1.00 | \$ | 50,000 | 1.00 | \$ | 51,500 |
| Computer Technician | | 2.00 | \$ | 112,109 | 2.00 | \$ | 112,109 | 2.00 | \$ | 115,440 |
| | Total | 4.00 | \$ | 248,495 | 4.00 | \$ | 245,480 | 4.00 | \$ | 252,820 |
| Other: | | | | | | | | | | |
| Summer Technical Assistance Professional Development | | | \$ | 8,000 | | \$ | 8,000 | | \$ | 8,000 |
| | Total | - | | 8,000 | - | | 8,000 | - | | 8,000 |
| Grand | Total_ | 4.00 | | 256,495 | 4.00 | | 253,480 | 4.00 | | 260,820 |

BUSINESS OPERATIONS 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | eted 2012- | | 2012-13 get Actual FTE | | 2012-13 Projected Expense | 2013-14 Proposed FTE | | 2013-14 Proposed Budget | |
|------------------------------|----------------------------|------------|---------|---------------------------|----|---------------------------------|----------------------------|----|-------------------------------|--|
| Administrators: | | | | | | | | | | |
| Business Administrator | 1.00 | \$ | 105,629 | 1.00 | \$ | 105,614 | 1.00 | \$ | 112,773 | |
| Asst. Business Administrator | | | | | | | | | | |
| Accountants | 1.00 | \$ | 54,618 | 1.00 | \$ | 54,618 | 1.00 | \$ | 56,256 | |
| Support Staff: | | | | | | | | | | |
| Accounting Technician | 1.00 | \$ | 55,801 | 1.00 | \$ | 55,801 | 1.00 | \$ | 59,678 | |
| Secretary Payroll | 1.00 | \$ | 35,836 | 1.00 | \$ | 39,603 | 1.00 | \$ | 36,546 | |
| Switchboard/Sec'y | 1.00 | \$ | 31,759 | 1.00 | \$ | 31,759 | 1.00 | \$ | 32,997 | |
| Total | 3.00 | \$ | 123,396 | 3.00 | \$ | 127,163 | 3.00 | \$ | 129,220 | |
| Other: | | | | | | | | | | |
| Substitute Caller | | \$ | 10,138 | | \$ | 10,138 | | \$ | 10,138 | |
| Sabbaticals/Sick Bank | | · | | | · | ., | | · | | |
| Sub Sec'y/Teacher Asst. | | | | | | | | | | |
| Summer Secretaries | | | | | | | | | | |
| Substitute Teachers | | \$ | 285,091 | | \$ | 285,091 | | \$ | 325,000 | |
| Teacher Coverages | | | | | | | | | | |
| Degree Increases | | \$ | 25,743 | | \$ | 25,743 | | \$ | 25,743 | |
| Early Retirement Incentive | | \$ | 35,000 | | \$ | 35,000 | | \$ | 35,000 | |
| Total | | \$ | 355,972 | | \$ | 355,972 | | \$ | 395,881 | |
| Grand Total | 5.00 | \$ | 639,615 | 5.00 | \$ | 643,368 | 5.00 | \$ | 694,130 | |

HUMAN RESOURCES 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | Rev | 2012-13 rised Budget | 2012-13 Actual FTE | 2012-13 Projected Expense | 2013-14 Proposed FTE | 2013-14 Proposed Budget |
|--------------|----------------------------|-----|-------------------------|-----------------------|---------------------------------|----------------------------|-------------------------------|
| | | | | | | | |
| HR Director | 1.00 | \$ | 74,263 | 1.00 | \$ 74,263 | 1.00 | \$ 80,000 |
| HR Assistant | 0.56 | \$ | 13,864 | 0.56 | \$ 13,865 | 0.56 | \$ 13,865 |
| Grand Total | 1.56 | \$ | 88,127 | 1.56 | \$ 88,128 | 1.56 | \$ 93,865 |

NON-ISTRUCTIONAL SERVICES 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | 2012-13 Revised Budget | 2012-13 Actual FTE | | 2012-13 Projected Expense | 2013-14 Proposed FTE | P | 2013-14 Proposed Budget |
|-----------------------------|-------------------------|------------------------------|-----------------------|----|---------------------------------|-------------------------|----|-------------------------------|
| | | | | | | | | |
| Administrators: | | | | | | | | |
| Dir. Non-Instr. Operations | 1.00 | \$ 84,401 | 1.00 | \$ | 84,401 | 1.00 | \$ | 86,933 |
| Support Staff: | | | | | | | | |
| Maintenance Workers | 2.00 | \$ 109,874 | 2.00 | \$ | 102,467 | 2.00 | \$ | 102,925 |
| Inventory Control Clerk | 1.00 | \$ 38,834 | 1.00 | \$ | 38,834 | 1.00 | \$ | 40,373 |
| Groundskeepers | 3.00 | \$ 141,914 | 3.00 | \$ | 141,932 | 3.00 | \$ | 144,719 |
| Custodian | 0.50 | \$ 14,301 | 0.50 | \$ | 14,301 | 0.50 | \$ | 14,301 |
| Custodian - Floater | 2.00 | \$ 88,028 | 2.00 | \$ | 88,028 | 2.00 | \$ | 90,441 |
| Secretary | 1.00 | \$ 42,989 | 1.00 | \$ | 42,971 | 1.00 | \$ | 43,808 |
| Total | 9.50 | \$ 435,941 | 9.50 | \$ | 428,533 | 9.50 | \$ | 436,567 |
| Other: | | | | | | | | |
| Crossing Guards (Lons&Sayle | es) | \$ - | | \$ | - | | \$ | - |
| Energy Manager | | \$ 19,500 | | \$ | 19,500 | | \$ | 19,500 |
| Overtime - Maintenance | | \$ 42,000 | | \$ | 42,000 | | \$ | 42,000 |
| Substitute Custodians | | \$ 75,000 | | \$ | 75,000 | | \$ | 75,000 |
| Summer Labor | | \$ - | | | | | | |
| Total | | \$ 136,500 | | \$ | 136,500 | | \$ | 136,500 |
| Grand Total | 10.50 | \$ 656,842 | 10.50 | \$ | 649,434 | 10.50 | \$ | 660,001 |

STUDENT SERVICES/SPECIAL EDUCATION 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | 2012-13 Revised Budget | | 2012-13 Actual FTE | | 2012-13 Projected Expense | 2013-14 Proposed FTE | 2013-14 Proposed Budget | | |
|--|----------------------------|------------------------------|-------------------|-----------------------|-------------|---------------------------------|----------------------------|-------------------------------|-------------------|--|
| Administrators: | | | | | | | | | | |
| Dir. of Student Services | 1.00 | \$ | 102,054 | 1.00 | \$ | 102,039 | 1.00 | \$ | 110,773 | |
| Specialists: Psychologists Social Worker | | | 0.1.7 | | | | | | | |
| Teacher Speech & Language | - | \$ | 34,671 | | | | | | | |
| DPT/Outreach Coord. Occ Ther. | 1.00 | \$ | 86,732 | 1.00 | \$ | 86,732 | 1.00 | \$ | 88,377 | |
| occ mer. | 1.00 | \$ | 121,403 | 1.00 | \$ | 86,732 | 1.00 | \$ | 88,377 | |
| Secretary Teacher Assist. O/D | 2.00 | \$ | 81,720 | 2.00 | \$ | 81,720 | 2.00 | \$ | 83,322 | |
| Other: | | | | | | | | | | |
| Homebound Instruction | | \$ | 20,000 | | \$ | 20,000 | | \$ | 20,000 | |
| Prof Dev (training) | | \$ | 6,000 | | \$ | 6,000 | | \$ | 6,000 | |
| Truant Officer | | \$ | 5,200 | | \$ | 5,200 | | \$ | 5,200 | |
| Assistive Technolgy | | \$ | 3,520 | | \$ | 3,520 | | \$ | 3,520 | |
| Child Outreach | | \$ | 20,000 | | \$ | 20,000 | | \$ | 20,000 | |
| Extended School Year | | \$ \$ | 110,000 | | \$ \$ | 110,000 | | \$ \$ | 110,000 | |
| MDT Evaluations Total | | > | 10,000 174,720 | | > | 10,000 174,720 | | > | 10,000 174,720 | |
| Grand Total | 4.00 | | 479,897 | 4.00 | | 445,211 | 4.00 | | 457,192 | |

CENTRAL 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | Re | 2012-13 evised Budget | 2012-13 Actual FTE | 2012-13 Projected Expense | | 2013-14 Proposed FTE | 2013-14 Proposed Budget |
|-------------------------|----------------------------|----|--------------------------|-----------------------|---------------------------------|-----------|----------------------------|-------------------------------|
| Administrators: | | | | | | | | |
| Principal | 1.00 | \$ | 94,760 | 1.00 | \$ | 96,290 | 1.00 | \$ 99,179 |
| | | | | | | | | |
| Classroom Teachers | 17.00 | \$ | 1,370,861 | 17.00 | \$ | 1,297,878 | 15.00 | \$ 1,235,851 |
| | | | | | | | | |
| Special Subject Teacher | 'S: | | | | | | | |
| Academically Talented | <u></u> | | | | | | | |
| Art | 0.80 | \$ | 70,416 | 0.80 | \$ | 70,416 | 0.80 | \$ 71,574 |
| Library | 1.00 | \$ | 84,184 | 1.00 | \$ | 84,184 | 1.00 | \$ 86,260 |
| Reading | 2.00 | \$ | 165,513 | 2.00 | \$ | 163,402 | 2.00 | \$ 166,668 |
| Music | 0.80 | \$ | 46,698 | 0.80 | \$ | 46,698 | 0.80 | \$ 49,406 |
| Nurse | 1.60 | \$ | 131,890 | 1.20 | \$ | 97,055 | 1.20 | \$ 98,446 |
| Health/Phys Ed. | 1.00 | \$ | 85,130 | 1.10 | \$ | 93,262 | 1.10 | \$ 95,130 |
| To | otal 7.20 | \$ | 583,831 | 6.90 | \$ | 555,018 | 6.90 | \$ 567,482 |
| | | | | | | | | |
| Special Education: | | | | | | | | |
| Resource | 3.00 | \$ | 221,920 | 3.00 | \$ | 237,064 | 4.00 | \$ 241,805 |
| Self-Contained | 2.00 | \$ | 158,040 | 2.00 | \$ | 157,282 | 1.00 | \$ 147,108 |
| Occ Ther | 0.80 | \$ | 64,558 | 0.70 | \$ | 56,206 | 0.70 | \$ 57,302 |
| Psychologists | 0.50 | \$ | 41,936 | 0.50 | \$ | 41,936 | 0.50 | \$ 43,585 |
| Social Workers | 0.50 | \$ | 41,761 | 0.50 | \$ | 40,636 | 0.50 | \$ 42,603 |
| Speech & Language | 1.50 | \$ | 129,465 | 1.00 | \$ | 86,434 | 1.00 | \$ 88,117 |
| DPT | | \$ | - | | \$ | - | | \$ - |
| To | otal 8.30 | \$ | 657,679 | 7.70 | \$ | 619,557 | 7.70 | \$ 620,519 |

CENTRAL 2013-14 Budget Position & Salary Schedule

| Support Staff: | | | | | | |
|---------------------------------------|-------|-----------------|-------|-----------------|-------|-----------------|
| Secretary | 1.00 | \$ 30,914 | 1.00 | \$ 30,914 | 1.00 | \$ 31,515 |
| Custodians | 2.00 | \$ 98,047 | 2.00 | \$ 98,047 | 2.00 | \$ 99,961 |
| Teacher Assistant-SE | 6.00 | \$ 202,884 | 6.00 | \$ 175,505 | 6.00 | \$ 173,417 |
| Teacher Assistants | 2.20 | \$ 29,428 | 2.20 | \$ 29,428 | 2.20 | \$ 29,428 |
| Total | 11.20 | \$ 361,273 | 11.20 | \$ 333,894 | 11.20 | \$ 334,320 |
| Other: | | | | | | |
| After School Program Teacher Coverage | | \$ 5,000 | | \$ 5,000 | | \$ 5,000 |
| Sub Assist/Sec'y | | \$ 7.500 | | \$ 7.500 | | \$ 7.500 |
| Summer Sec'y | | \$ 1,665 | | \$ 1,665 | | \$ 1,665 |
| Grand Total | 44.70 | \$ 3.082.569 | 43.80 | \$ 2.916.802 | 41.80 | \$ 2.871.516 |

LONSDALE ELEMENTARY SCHOOL 2013-14 Budget Position & Salary Schedule

| CATEGORY | | 2012-13 Budgeted FTE | 2012-13 Revised Budget | 2012-13 Actual FTE | | 2012-13 Projected Expense | 2013-14 Proposed FTE | 2013-14 Proposed Budget |
|---|-------|----------------------------|------------------------------|-----------------------|----|---------------------------------|----------------------------|-------------------------------|
| Administrators: | | | | | | | | |
| Principal | | 1.00 | \$ 96,410 | 1.00 | \$ | 96,910 | 1.00 | \$ 99,817 |
| Classroom Teachers | | 13.00 | \$ 1,072,107 | 14.00 | \$ | 1,143,686 | 13.00 | \$ 1,085,997 |
| Special Subject Teach Academically Talented | ners: | | | | | | | |
| Art | | 0.60 | \$ 48,603 | 0.60 | \$ | 48,603 | 0.60 | \$ 49,518 |
| Library | | 0.60 | \$ 48,614 | 0.60 | \$ | 48,614 | 0.60 | \$ 49,592 |
| Reading | | 2.00 | \$ 165,513 | 2.00 | \$ | 165,513 | 2.00 | \$ 167,767 |
| Music | | 0.60 | \$ 44,047 | 0.60 | \$ | 44,047 | 0.60 | \$ 45,381 |
| Nurse | | 1.60 | \$ 135,876 | 1.60 | \$ | 135,876 | 1.60 | \$ 138,579 |
| Health/Phys Ed | | 0.80 | \$ 65,054 | 0.70 | \$ | 56,922 | 0.70 | \$ 58,076 |
| | Total | 6.20 | \$ 507,706 | 6.10 | \$ | 499,575 | 6.10 | \$ 508,914 |
| Special Education: | | | | | | | | |
| Resource | | 2.00 | \$ 161,913 | 2.00 | \$ | 161,913 | 1.50 | \$ 139,197 |
| Self-Contained | | 1.00 | \$ 80,528 | 1.00 | \$ | 80,528 | 1.00 | \$ 82,138 |
| Psychologists DPT | | 0.50 | \$ 43,061 | 0.40 | \$ | 33,998 | 0.40 | \$ 34,670 |
| Occ Ther | | 0.40 | \$ 31,899 | 0.40 | \$ | 30,999 | 0.40 | \$ 32,525 |
| Social Worker | | 0.40 | \$ 34,011 | 0.40 | \$ | 33,111 | 0.40 | \$ 34,673 |
| Speech & Language | | 2.00 | \$ 170,812 | 2.00 | \$ | 170,812 | 2.00 | \$ 174,139 |
| Preschool | | 2.00 | \$ 164,712 | 2.00 | \$ | 164,712 | 2.00 | \$ 168,005 |
| | Total | 8.30 | \$ 686,935 | 8.20 | \$ | 676,073 | 7.70 | \$ 665,347 |

LONSDALE ELEMENTARY SCHOOL 2013-14 Budget Position & Salary Schedule

| Support Staff: | | | | | | | |
|---------------------------------------|-------|-------|-----------------|-------|-----------------|-------|-----------------|
| Secretary | | 1.00 | \$ 32,897 | 1.00 | \$ 33,034 | 1.00 | \$ 33,662 |
| Custodians | | 2.00 | \$ 98,047 | 2.00 | \$ 98,047 | 2.00 | \$ 99,961 |
| Teacher Assistant-SE | | 2.00 | \$ 63,388 | 4.00 | \$ 110,002 | 4.00 | \$ 112,896 |
| Teacher Assistants | | 2.10 | \$ 27,675 | 2.10 | \$ 27,675 | 2.70 | \$ 36,333 |
| | Total | 7.10 | \$ 222,007 | 9.10 | \$ 268,758 | 9.70 | \$ 282,851 |
| Other: | | | | | | | |
| After School Program Teacher Coverage | | | \$ 5,000 | | \$ 5,000 | | \$ 5,000 |
| Sub Assist/Sec'y | | | \$ 7,500 | | \$ 7,500 | | \$ 7,500 |
| Summer Sec'y | | | \$ 1,667 | | \$ 1,667 | | \$ 1,667 |
| Guard | | | \$ 3,843 | | \$ 3,731 | | \$ 3,731 |
| Grand Total | | 35.60 | \$ 2,603,175 | 38.40 | \$ 2,702,899 | 37.50 | \$ 2,660,824 |

NORTHERN LINCOLN ELEMENTARY SCHOOL 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | 20 | 12-13 Revised Budget | 2012-13 Actual FTE | 2012-13 Projected Expense | 2013-14 Proposed FTE | 2013-14 Proposed Budget |
|---|----------------------------|----|-------------------------|-----------------------|---------------------------------|----------------------------|-------------------------------|
| Administrators: | | | | | | | |
| Principal | 1.00 | \$ | 95,790 | 1.00 | \$ 95,790 | 1.00 | \$ 98,664 |
| Asst. Principal | 1.00 | \$ | 88,693 | 1.00 | \$ 88,693 | 1.00 | \$ 91,354 |
| Head Teacher | | | | | | | |
| Classroom Teachers | 17.40 | \$ | 1,439,944 | 17.50 | \$ 1,446,573 | 17.50 | \$ 1,472,348 |
| Special Subject Teachers: Academically Talented | | | | | | | |
| Art | 1.00 | \$ | 81,286 | 1.00 | \$ 81,286 | 1.00 | \$ 82.911 |
| Library | 0.80 | \$ | 64,422 | 0.80 | \$ 64,422 | 0.80 | \$ 65,710 |
| Reading | 1.40 | \$ | 117,689 | 1.40 | \$ 117,700 | 1.40 | \$ 120,226 |
| Music | 1.00 | \$ | 83,535 | 1.00 | \$ 83,535 | 1.00 | \$ 85,867 |
| ESL | | \$ | 4,714 | | \$ 4,714 | | \$ 4,714 |
| Nurse | 1.40 | \$ | 123,605 | 1.80 | \$ 159,444 | 1.80 | \$ 159,328 |
| Health/Phys Ed | 1.20 | \$ | 98,495 | 1.10 | \$ 90,364 | 1.10 | \$ 92,174 |
| To | otal 6.80 | \$ | 573,747 | 7.10 | \$ 601,465 | 7.10 | \$ 610,930 |
| Special Education: | | | | | | | |
| Resource DPT | 3.50 | \$ | 291,917 | 3.50 | \$ 291,917 | 3.00 | \$ 271,811 |
| Self-Contained Pre School | 2.00 | \$ | 165,821 | 2.00 | \$ 165,821 | 2.00 | \$ 169,138 |
| Occ Ther | 0.20 | \$ | 16,704 | 0.30 | \$ 25,056 | 0.30 | \$ 25,548 |
| Psychologists | 0.50 | \$ | 43,061 | 0.60 | \$ 50,998 | 0.60 | \$ 52,004 |
| Social Workers | 0.30 | \$ | 25,508 | 0.30 | \$ 24,833 | 0.30 | \$ 26,005 |
| Speech & Language | 2.24 | \$ | 189,354 | 1.34 | \$ 89,201 | 1.34 | \$ 91,552 |
| Self-Contained | 2.50 | \$ | 201,264 | 2.50 | \$ 201,264 | 2.50 | \$ 206,671 |
| To | otal 11.24 | \$ | 933,629 | 10.54 | \$ 849,090 | 10.04 | \$ 842,729 |

NORTHERN LINCOLN ELEMENTARY SCHOOL 2013-14 Budget Position & Salary Schedule

| Support Staff: | | | | | | | | | | |
|----------------------|-------|-------|----|-----------|-------|----|-----------|-------|----|-----------|
| Secretary | | 1.00 | \$ | 30,914 | 1.00 | \$ | 30,914 | 1.00 | \$ | 31,515 |
| Custodians | | 4.00 | \$ | 170,566 | 4.00 | \$ | 170,629 | 4.00 | \$ | 175,517 |
| Teacher Assistant-SE | | 10.00 | \$ | 289,966 | 10.00 | \$ | 289,966 | 9.00 | \$ | 265,837 |
| Teacher Assistants | | 5.82 | \$ | 87,602 | 5.82 | \$ | 87,602 | 5.82 | \$ | 87,602 |
| | Total | 20.82 | \$ | 579,049 | 20.82 | \$ | 579,111 | 19.82 | \$ | 560,470 |
| Other: | | | | | | | | | | |
| After School Program | | | \$ | 5,500 | | \$ | 5,500 | | \$ | 5,500 |
| Teacher Coverage | | | _ | | | _ | | | _ | |
| Sub Assist/Sec'y | | | \$ | 7,500 | | \$ | 7,500 | | \$ | 7,500 |
| Summer Sec'y | | | \$ | 1,667 | | \$ | 1,667 | | \$ | 1,667 |
| 0 17.1 | | 50.00 | • | 0.705.540 | 57.00 | • | | 50.40 | | 0.004.400 |
| Grand Total | _ | 58.26 | \$ | 3,725,518 | 57.96 | \$ | 3,675,389 | 56.46 | \$ | 3,691,162 |

SAYLESVILLE ELEMENTARY SCHOOL 2013-14 Budget Position & Salary Schedule

| CATEGORY | | 2012-13 Budgeted FTE | Rev | 2012-13 vised Budget | 2012-13 Actual FTE | | 2012-13 Projected Expense | 2013-14 Proposed FTE | | 2013-14 Proposed Budget |
|---|-------|----------------------------|----------|-------------------------|-----------------------|----------|---------------------------------|----------------------------|----------|-------------------------------|
| Administrators: Principal | | 1.00 | \$ | 92,700 | 1.00 | \$ | 96,000 | 1.00 | \$ | 98,880 |
| Classroom Teachers | | 13.40 | \$ | 1,090,139 | 13.50 | \$ | 1,099,106 | 12.50 | \$ | 1,068,933 |
| Special Subject Teach Academically Talented | ners: | 0.00 | f | 40,400 | 0.00 | Φ. | 40,400 | 0.00 | ¢. | 47.407 |
| Art ELL | | 0.60 1.00 | \$ \$ | 46,498 88,312 | 0.60 1.00 | \$ \$ | 46,498 88,312 | 0.60 1.00 | \$ \$ | 47,437 88,933 |
| Library | | 0.60 | Ф \$ | 48,763 | 0.60 | \$ | 48.763 | 0.60 | Φ \$ | 66,933 49,747 |
| Reading | | 2.00 | \$ | 166,589 | 2.00 | \$ | 166,589 | 2.00 | \$ | 168,866 |
| Music | | 0.60 | \$ | 48.559 | 0.60 | \$ | 48.559 | 0.60 | \$ | 49,544 |
| Nurse | | 1.40 | \$ | 116,536 | 1.40 | \$ | 115,531 | 1.40 | \$ | 117,832 |
| Health/Phys Ed | | 1.00 | \$ | 80,925 | 1.10 | \$ | 89,057 | 1.10 | \$ | 90,840 |
| | Total | 7.20 | \$ | 596,182 | 7.30 | \$ | 603,309 | 7.30 | \$ | 613,198 |
| Special Education: | | | | | | | | | | |
| Resource | | 3.50 | \$ | 276,744 | 3.50 | \$ | 276,744 | 3.50 | \$ | 282,279 |
| Occ Ther | | 0.60 | \$ | 47,848 | 0.60 | \$ | 46,498 | 0.60 | \$ | 48,787 |
| Psychologists | | 0.50 | \$ | 41,936 | 0.50 | \$ | 41,936 | 0.50 | \$ | 43,585 |
| Social Workers | | 0.50 | \$ | 41,761 | 0.50 | \$ | 40,636 | 0.50 | \$ | 42,603 |
| Speech & Language | | 0.50 | \$ | 41,713 | 1.10 | \$ | 76,117 | 1.10 | \$ | 77,819 |
| Self-Contained | | 2.00 | \$ | 162,111 | 2.00 | \$ | 162,111 | 2.00 | \$ | 165,352 |
| | Total | 7.60 | \$ | 612,112 | 8.20 | \$ | 644,041 | 8.20 | \$ | 660,424 |

SAYLESVILLE ELEMENTARY SCHOOL 2013-14 Budget Position & Salary Schedule

| Support Staff: | | | | | | | |
|---------------------------------------|-------|-------|-----------------|-------|-----------------|-------|-----------------|
| Secretary | | 1.00 | \$ 30,914 | 1.00 | \$ 23,819 | 1.00 | \$ 24,747 |
| Custodians | | 2.00 | \$ 96,000 | 2.00 | \$ 95,792 | 2.00 | \$ 97,872 |
| Teacher Assistant-SE | | 4.00 | \$ 116,008 | 3.00 | \$ 86,715 | 4.00 | \$ 114,630 |
| Teacher Assistants | | 1.68 | \$ 22,140 | 1.68 | \$ 22,140 | 1.68 | \$ 22,140 |
| | Total | 8.68 | \$ 265,062 | 7.68 | \$ 228,466 | 8.68 | \$ 259,389 |
| Other: | | | | | | | |
| After School Program Teacher Coverage | | | \$ 5,000 | | \$ 5,000 | | \$ 5,000 |
| Sub Assist/Sec'y | | | \$ 7,500 | | \$ 7,500 | | \$ 7,500 |
| Summer Sec'y | | | \$ 1,667 | | \$ 1,667 | | \$ 1,667 |
| Guard | | - | 3,731 | | 3,731 | | 3,731 |
| Grand Total | | 37.88 | \$ 2,674,092 | 37.68 | \$ 2,688,820 | 37.68 | \$ 2,718,722 |

LINCOLN MIDDLE SCHOOL 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | 2012-13 Revised Budget | | 2012-13 Actual FTE | 2012-13 Projected Expense | • | | 2013-14 Proposed Budget |
|---------------------------|----------------------------|---------------------------|-----------|-----------------------|---------------------------------|-------|----|-------------------------------|
| Administrators: | | | | | | | | |
| Asst. Principal | 1.00 | \$ | 98,345 | 1.00 | \$ 98,345 | 1.00 | \$ | 101,296 |
| Principal | 1.00 | \$ | 109,273 | 1.00 | \$ 109,273 | 1.00 | \$ | 112,551 |
| Standards Coach | - | \$ | - | | | | | |
| Classroom Teachers | | | | | | | | |
| Grade 6 Teachers | 8.00 | \$ | 657,194 | 8.00 | \$ 657,194 | 8.00 | \$ | 670,182 |
| English | 6.00 | \$ | 483,409 | 6.00 | \$ 483,409 | 6.00 | \$ | 493,040 |
| Mathematics | 6.00 | \$ | 499,741 | 6.00 | \$ 499,102 | 6.00 | \$ | 510,229 |
| Reading | 2.00 | \$ | 167,996 | 2.00 | \$ 167,996 | 2.00 | \$ | 170,300 |
| Science | 6.00 | \$ | 479,425 | 6.00 | \$ 479,425 | 6.00 | \$ | 499,689 |
| Social Studies | 6.00 | \$ | 499,734 | 6.00 | \$ 499,734 | 6.00 | \$ | 509,577 |
| World Languages | 3.00 | \$ | 207,671 | 3.00 | \$ 207,671 | 3.00 | \$ | 216,959 |
| | 37.00 | \$ | 2,995,170 | 37.00 | \$ 2,994,531 | 37.00 | \$ | 3,069,976 |
| Special Subject Teachers: | | | | | | | | |
| Art | 2.00 | \$ | 170,649 | 2.00 | \$ 138,754 | 2.00 | \$ | 143,674 |
| Business | 1.00 | \$ | 68,819 | 1.00 | \$ 68,819 | 1.00 | \$ | 82,138 |
| Enrichment | 1.00 | \$ | 89,485 | 1.00 | \$ 89,485 | 1.00 | \$ | 90,129 |
| Fam/Cons. Science | | | | | | | | |
| Guidance | 2.00 | \$ | 170,589 | 1.40 | \$ 119,887 | 1.40 | \$ | 121,244 |
| Library | 1.00 | \$ | 83,555 | 1.00 | \$ 83,555 | 1.00 | \$ | 85,185 |
| Music | 2.80 | \$ | 224,901 | 2.80 | \$ 224,901 | 2.80 | \$ | 229,362 |
| Nurse | 0.60 | \$ | 54,723 | 1.00 | \$ 85,425 | 1.00 | \$ | 87,043 |
| ESL | 0.50 | \$ | 42,288 | 0.50 | \$ 42,288 | 0.50 | \$ | 43,145 |
| Tech Ed | 1.80 | \$ | 131,418 | 1.80 | \$ 131,417 | 1.80 | \$ | 130,242 |
| Health/Phys Ed | 3.80 | \$ | 295,563 | 3.80 | \$ 295,563 | 3.80 | \$ | 301,474 |
| Total | 16.50 | \$ | 1,331,991 | 16.30 | \$ 1,280,095 | 16.30 | \$ | 1,313,637 |

LINCOLN MIDDLE SCHOOL 2013-14 Budget Position & Salary Schedule

| Special Education: | | | | | | |
|---|---------|-----------------|-------|-----------------|-------|-----------------|
| Resource | 5.00 | \$ 415,253 | 5.00 | \$ 415,253 | 5.00 | \$ 422,337 |
| Occ Ther | 0.30 | \$ 23,701 | 0.30 | \$ 23,701 | 0.30 | \$ 24,162 |
| Psychologists | 1.00 | \$ 86,634 | 1.00 | \$ 86,634 | 1.00 | \$ 88,365 |
| Social Workers | 1.00 | \$ 85,785 | 1.00 | \$ 83,535 | 1.00 | \$ 87,456 |
| Speech & Language | 0.30 | \$ 25,958 | 0.80 | \$ 67,950 | 0.80 | \$ 68,446 |
| Self-Contained | 4.00 | \$ 293,053 | 4.00 | \$ 293,053 | 4.00 | \$ 322,503 |
| Tota | I 11.60 | \$ 930,384 | 12.10 | \$ 970,126 | 12.10 | \$ 1,013,269 |
| Support Staff: | | | | | | |
| Secretary | 4.00 | \$ 147,770 | 4.00 | \$ 157,517 | 4.00 | \$ 150,618 |
| Custodians | 6.00 | \$ 270,527 | 6.00 | \$ 265,286 | 6.00 | \$ 272,441 |
| Weekend Security | | \$ 10,400 | | \$ 10,400 | | \$ 10,400 |
| Maintenance | 1.00 | \$ 55,821 | 1.00 | \$ 55,425 | 1.00 | \$ 56,902 |
| Teacher Assistant-SE | 8.00 | \$ 235,653 | 6.50 | \$ 183,722 | 9.00 | \$ 257,880 |
| Teacher Assistants | 2.00 | \$ 49,172 | 2.00 | \$ 49,173 | 1.50 | \$ 50,076 |
| Tota | 21.00 | \$ 769,343 | 19.50 | \$ 721,523 | 21.50 | \$ 798,317 |
| Team Leaders | | 22,248 | | 22,248 | | 22,248 |
| Coaches | | \$ 15,129 | | \$ 15,129 | | \$ 15,129 |
| Advisors | | \$ 5,670 | | \$ 5,670 | | \$ 5,670 |
| Curriculum Leaders | | \$ 5,356 | | \$ 5,356 | | \$ 5,356 |
| Teacher Coverage | | \$ 1,000 | | \$ 1,000 | | \$ 1,000 |
| After School Program | | \$ 8,000 | | \$ 21,200 | | \$ 21,200 |
| After School Detention Summer School | | \$ 3,000 | | \$ 3,000 | | \$ 3,000 |
| Sub Assist/Sec'y Summer Sec'y | | \$ 20,000 | | \$ 20,000 | | \$ 20,000 |
| Grand Total | 88.10 | \$ 6,314,909 | 86.90 | \$ 6,267,495 | 88.90 | \$ 6,502,648 |

LINCOLN HIGH SCHOOL 2013-14 Budget Position & Salary Schedule

| CATEGORY | 2012-13 Budgeted FTE | 2012-13 Revised Budget | | 2012-13 Actual FTE | | 2012-13 Projected Expense | 2013-14 Proposed FTE | 2013-14 Proposed Budget | |
|---------------------------|----------------------------|---------------------------|-----------|-----------------------|----|---------------------------------|----------------------------|-------------------------------|-----------|
| Administrators: | | | | | | | | | |
| Asst. Principal | 2.00 | \$ | 194,135 | 2.00 | \$ | 194,136 | 2.00 | \$ | 199,959 |
| Principal | 1.00 | \$ | 117,680 | 1.00 | \$ | 117,665 | 1.00 | \$ | 121,202 |
| Classroom Teachers | | | | | | | | | |
| English | 12.00 | \$ | 911,941 | 13.00 | \$ | 904,399 | 12.00 | \$ | 862,986 |
| Mathematics | 10.00 | \$ | 743,912 | 10.00 | \$ | 766,482 | 11.00 | \$ | 853,847 |
| Reading | 2.00 | \$ | 170,054 | 2.00 | \$ | 170,054 | 2.00 | \$ | 173,366 |
| Science | 9.80 | \$ | 799,177 | 10.00 | \$ | 770,880 | 10.00 | \$ | 807,018 |
| Social Studies | 10.40 | \$ | 756,971 | 10.00 | \$ | 658,195 | 10.00 | \$ | 715,829 |
| Business | 4.00 | \$ | 336,798 | 4.00 | \$ | 327,029 | 4.00 | \$ | 342,256 |
| Tech Ed | 3.00 | \$ | 182,201 | 3.00 | \$ | 182,201 | 3.00 | \$ | 189,718 |
| World Languages | 5.80 | \$ | 410,250 | 5.80 | \$ | 410,250 | 6.00 | \$ | 457,932 |
| | 57.00 | \$ | 4,311,305 | 57.80 | \$ | 4,189,492 | 58.00 | \$ | 4,402,953 |
| Special Subject Teachers: | | | | | | | | | |
| Art | 3.00 | \$ | 218,037 | 3.00 | \$ | 208,491 | 3.00 | \$ | 226,909 |
| Fam/Cons. Science | 2.00 | \$ | 156,648 | 2.00 | \$ | 155,890 | 2.00 | \$ | 156,578 |
| CIM | | | | | | | | | |
| Reform Facilitators | 1.00 | \$ | 84,184 | 1.00 | \$ | 84,184 | 1.00 | \$ | 85,867 |
| Sabbaticals | | | | | | | | | |
| ESL | 0.50 | \$ | 42,288 | 0.50 | \$ | 42,288 | 0.50 | \$ | 43,145 |
| Guidance | 4.00 | \$ | 362,197 | 4.60 | \$ | 425,415 | 4.60 | \$ | 428,850 |
| Library | 1.40 | \$ | 114,812 | 1.40 | \$ | 114,812 | 1.40 | \$ | 129,191 |
| Music | 1.40 | \$ | 100.451 | 2.00 | \$ | 126.156 | 2.00 | \$ | 130,740 |
| Nurse | 1.00 | \$ | 82,777 | 1.00 | \$ | 82,777 | 1.00 | \$ | 84,433 |
| Health/Phys Ed | 5.60 | \$ | 450,304 | 5.60 | \$ | 450,304 | 5.60 | \$ | 459,070 |
| · | | | | | _ | | | | |
| Total | 19.90 | \$ | 1,611,697 | 21.10 | \$ | 1,690,317 | 21.10 | \$ | 1,744,784 |

LINCOLN HIGH SCHOOL 2013-14 Budget Position & Salary Schedule

| Grand Total | 9 | \$ 118.9 | \$ 8,554,611 | 121.10 | \$ 8,396,079 | \$ 121.8 | \$ 8,800,875 |
|-----------------------------|-------|----------|-----------------|--------|-----------------|----------|-----------------|
| After School Program | | | \$ 4,743 | | \$ 4,743 | | \$ 12,400 |
| Teacher Coverages | | | \$ 2,000 | | \$ 2,000 | | \$ 2,000 |
| After School Detention | | | \$ 8,000 | | \$ 8,000 | | \$ 8,000 |
| Substitute Assist/Sec'y | | | \$ 30,000 | | \$ 30,000 | | \$ 30,000 |
| Advisors | | | \$ 30,524 | | \$ 30,524 | | \$ 30,524 |
| Coaches | | | \$ 186,459 | | \$ 186,459 | | \$ 193,121 |
| Consultant - HS Reform | 1 | | \$ 33,750 | | \$ 33,750 | | \$ 33,750 |
| | Total | 26.00 | \$ 959,772 | 26.50 | \$ 972,799 | 27.00 | \$ 1,028,110 |
| Teacher Assistants | _ | 1.00 | \$ 26,304 | 1.00 | \$ 26,304 | 1.00 | \$ 27,232 |
| Teacher Assistant-SE | | 9.00 | \$ 264,353 | 9.50 | \$ 284,139 | 10.00 | \$ 306,307 |
| Weekend Security | | | \$ 10,400 | | \$ 10,400 | | \$ 10,400 |
| Maintenance | | 1.00 | \$ 48,464 | 1.00 | \$ 55,871 | 1.00 | \$ 56,953 |
| Custodians | | 8.00 | \$ 356,933 | 8.00 | \$ 352,563 | 8.00 | \$ 366,831 |
| Support Staff: Secretary | | 7.00 | \$ 253,319 | 7.00 | \$ 243,523 | 7.00 | \$ 260,387 |
| | | | | | | | |
| | Total | 13.00 | \$ 1,064,545 | 12.70 | \$ 936,195 | 12.70 | \$ 994,072 |
| Self-Contained | _ | 4.00 | \$ 318,462 | 5.00 | \$ 377,224 | 5.00 | \$ 389,142 |
| Speech & Language | | 0.50 | \$ 43,031 | 0.50 | \$ 7,275 | 0.50 | \$ 21,971 |
| Social Workers | | 1.80 | \$ 140,073 | 1.50 | \$ 120,459 | 1.50 | \$ 122,832 |
| Psychologists | | 1.00 | \$ 87,711 | 1.00 | \$ 87,711 | 1.00 | \$ 89,419 |
| Occ. Ther | | 0.20 | \$ 15,801 | 0.20 | \$ 15,801 | 0.20 | \$ 16,108 |
| Resource | | 5.50 | \$ 459,467 | 4.50 | \$ 327,726 | 4.50 | \$ 354,601 |
| Special Education: | | | | | | | |

| | 12-13 Budget | FTE 12-13 | 12-13 Projected | FTE 12-13 Projected | 13-14 Budget | FTE 13-14 |
|-----------------------|------------------|--------------|--------------------|------------------------|------------------|--------------|
| School Committee | \$ 13,750 | 7.00 | \$ 13,750 | 7.00 | \$ 13,750 | 7.00 |
| Superintendent | \$ 200,515 | 2.00 | \$ 200,515 | 2.00 | \$ 206,531 | 2.00 |
| Asst. Superintendent | \$ 238,871 | 2.00 | \$ 238,870 | 2.00 | \$ 363,911 | 2.00 |
| Technology | \$ 256,495 | 4.00 | \$ 253,480 | 4.00 | \$ 260,820 | 4.00 |
| Business Operations | \$ 639,615 | 5.00 | \$ 643,368 | 5.00 | \$ 694,130 | 5.00 |
| Personnel | \$ 88,127 | 1.56 | \$ 88,128 | 1.56 | \$ 93,865 | 1.56 |
| Non-Instructional Ops | \$ 656,842 | 10.50 | \$ 649,434 | 10.50 | \$ 660,001 | 10.50 |
| Student Services | \$ 479,897 | 4.00 | \$ 445,211 | 4.00 | \$ 457,192 | 4.00 |
| Central | \$ 3,082,569 | 44.70 | \$ 2,916,802 | 43.80 | \$ 2,871,516 | 41.80 |
| Lonsdale | \$ 2,603,175 | 35.60 | \$ 2,702,899 | 38.40 | \$ 2,660,824 | 37.50 |
| Northern | \$ 3,725,518 | 58.26 | \$ 3,675,389 | 57.96 | \$ 3,691,162 | 56.46 |
| Saylesville | \$ 2,674,092 | 37.88 | \$ 2,688,820 | 37.68 | \$ 2,718,722 | 37.68 |
| Middle School | \$ 6,314,909 | 88.10 | \$ 6,267,495 | 86.90 | \$ 6,502,648 | 88.90 |
| High School | \$ 8,554,611 | 118.90 | \$ 8,396,079 | 121.10 | \$ 8,800,875 | 121.80 |
| Contingency | | | | | \$ - | |
| Total | \$ 29,528,986 | 419.50 | \$ 29,180,241 | 421.90 | \$ 29,995,946 | 420.20 |

Town of Lincoln Schedule of Debt Service Requirements as of the fiscal year ended June 30, 2012

| Purpose | Date Issued | Interest Rate(s) | Maturity Date | Amount of Original Issue | Balance July 1, 2011 | New Issues | Retired | Balance June 30, 2012 |
|--|-------------------|-----------------------|------------------|-----------------------------|-------------------------|------------|--------------|--------------------------|
| Governmental Activities: | | | | - G | | | | |
| General obligation bonds payable: | | | | | | | | |
| Refunding and Open Space | 02/15/02 | 3.00-4.00% | 04/15/12 | \$ 3,800,000 | \$ 370,000 | | \$ 370,000 | \$ - |
| Refunding | 07/01/03 | 2.00-5.00% | 08/01/16 | 18,770,000 | 3,020,000 | | 535,000 | 2,485,000 |
| School Construction and Renovation | 08/01/06 | 4.25-5.00% | 08/01/26 | 35,000,000 | 30,265,000 | | 1,320,000 | 28,945,000 |
| Open Space | 06/15/07 | 4.13-5.50% | 06/15/27 | 3,000,000 | 2,400,000 | | 150,000 | 2,250,000 |
| Improvements to Municipal Buildings | 07/01/08 | 3.75-4.75% | 07/01/28 | 5,000,000 | 4,500,000 | | 250,000 | 4,250,000 |
| | Total Bonds Paye | able | | | 40,555,000 | - | 2,625,000 | 37,930,000 |
| Capital leases payable: | | | | | | | | |
| Street Sweeper | 01/05/09 | 4.72% | 01/05/13 | 140,178 | 52,273 | | 27,976 | 24,297 |
| Recycle Truck | 05/20/09 | 4.46% | 05/20/13 | 205,000 | 80,879 | | 39,558 | 41,321 |
| Rescue Vehicle | 08/24/10 | 5.34% | 08/24/13 | 159,000 | 159,000 | | 50,194 | 108,806 |
| Trash Truck | 05/15/11 | 2.66% | 05/15/14 | 188,640 | 188,640 | | 61,237 | 127,403 |
| | Total Leases Pay | able | | | 480,792 | - | 178,965 | 301,827 |
| Business Activities: | | | | | | | | |
| Loan payable: R.I. Clean Water Finance Agency: | | | | | | | | |
| Sewer system improvements | 3/29/11 | 1.45-4.35% | 09/01/31 | 2,902,500 | 2,902,500 | | 1,000 | 2,901,500 |
| Water system improvements | 04/19/04 | 3.50% | 09/01/24 | 300,000 | 87,583 | | 5,000 | 82,583 |
| Water system improvements | 03/01/07 | 3.03-3.40% | 09/01/27 | 1,800,000 | 1,606,000 | | 69,000 | 1,537,000 |
| Water system improvements | 11/06/09 | .055-4.15% | 09/01/29 | 1,500,000 | 1,499,000 | | 58,000 | 1,441,000 |
| Water system improvements | 02/12/09 | .36-4.09% | 09/01/30 | 362,568 | 361,567 | | 15,000 | 346,567 |
| | Total Loans Paye | able | | | 6,456,650 | | 148,000 | 6,308,650 |
| | Total bonds, capi | ital lease and loan p | ayable | | \$ 47,492,442 | \$ - | \$ 2,951,965 | \$ 44,540,477 |

Town of Lincoln General Long-Term Debt Schedule of Debt Service Requirements to Maturity as of the fiscal year ended June 30, 2012

| Year ending June 30, | Principle | Interest | Total |
|----------------------|---------------|---------------|---------------|
| 2013 | 2,305,000 | 1,614,270 | 3,919,270 |
| 2014 | 2,350,000 | 1,520,800 | 3,870,800 |
| 2015 | 2,410,000 | 1,423,750 | 3,833,750 |
| 2016 | 2,465,000 | 1,322,813 | 3,787,813 |
| 2017 | 2,535,000 | 1,212,376 | 3,747,376 |
| 2018 - 2022 | 11,485,000 | 5,048,678 | 16,533,678 |
| 2023-2027 | 13,880,000 | 2,329,539 | 16,209,539 |
| 2028-2029 | 500,000 | 113,357 | 613,357 |
| | \$ 37,930,000 | \$ 14,585,583 | \$ 52,515,583 |

Town of Lincoln Schedule of Fund Balances as of the Fiscal Year Ended June 30, 2012

General Fund

| General Fund | | |
|--|---------------|-----------------|
| Assigned: | | |
| Health Care Costs | \$ 500,000 | |
| Encumbrances | 893,649 | \$ 1,393,649 |
| Unassigned | | 5,212,621 |
| Total General Fund Balance | | \$ 6,606,270 |
| Town Capital Project Fund | | \$ 3,381,036 |
| School Capital Project Fund | | \$ |
| Open Space Restricted Surplus | | \$ 602,980 |
| Capital Improvement Restricted Surplus | | \$ 714,006 |
| Public Building Bond Fund | | \$ 678,558 |
| School Unrestricted Fund | | \$ 3,416,402 |

Town of Lincoln Water Commission Approved Budget FISCAL YEAR 2012-2013

| REVENUE | | |
|---|-----------------------|-----------------|
| Water sales | | \$ 3,171,650 |
| Fire protection | | 114,000 |
| Engineering & other fees | | 70,000 |
| Late payment interest | | 27,000 |
| Investment interest | | 25,000 |
| Service equity | | 20,000 |
| Meter Recycling | | 10,000 |
| Administrative Fee | | 10,000 |
| Connection Charges | | 5,000 |
| | Total Revenue | \$ 3,452,650 |
| OPERATING EXPENSES | | |
| Water supply | | 1,323,500 |
| Wages | | 440,000 |
| Power/Pumping | | 107,000 |
| Vehicle maintenance and fuel | | 42,000 |
| Mains/Hydrants, etc. | | 33,000 |
| Tools, safety equipment, equipment maintenance | | 17,000 |
| Other operating expenses | | 34,200 |
| Total Operating Costs | | 1,996,700 |
| ADMINISTRATION EXPENSES | | |
| Salaries & Wages | | 368,450 |
| Fringe benefits (Health Care, pension, payroll taxes) | | 338,800 |
| Insurance | | 77,000 |
| Consultants | | 39,600 |
| Other administrative expenses | | 66,700 |
| Total Administrative Expenses | | 890,550 |
| DEPRECIATION AND FINANCING COSTS | | |
| Depreciation expense | | 328,400 |
| Debt Service | | 237,000 |
| Total Depreciation and financing costs | | 565,400 |
| | Total Expenses | \$ 3,452,650 |

SUPPLEMENTARY INFORMATION

SEWER FUND Estimated Revenue and Expenses

(for information purposes only)

FISCAL YEAR 2013-2014

| | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | Rev. / Exp. | Balance | 2013-2014 | (Decrease) |
|--|-------------|-------------|-------------|-------------|-------------|--------------|-------------|-------------|
| | Audited | Rev. / Exp. | Audited | Rev. / Exp. | Thru | Thru | Rev. / Exp. | P/Y |
| | Rev. / Exp. | Estimated | Rev. / Exp. | Estimated | 12/31/2012 | 6/30/2013 | Estimates | Estimate |
| Use Res. Rate / Year | \$ 100.00 | \$ 100.00 | \$ 100.00 | \$ 100.00 | | | \$ 100.00 | |
| Operating Revenues | | | | | | | | |
| Sewer Use | \$ 885,247 | \$ 850,000 | \$ 866,246 | \$ 850,000 | \$ 785,184 | \$ 64,816 | \$ 850,000 | \$ - |
| Interest / Penalty | 25,764 | 15,000 | 18,335 | 15,000 | 5,733 | 9,267 | 15,000 | - |
| Total Operating Revenues | 911,011 | 865,000 | 884,581 | 865,000 | 790,916 | 74,084 | 865,000 | - |
| Operating Expenses | | | | | | | | |
| Personnel Costs | | | | | | | | |
| Salaries & Wages (includes overtime) | 199,506 | 193,056 | 200.050 | 200,000 | 110,580 | 89,420 | 204,000 | 4,000 |
| FICA | 15,435 | 14,769 | 10,607 | 15,300 | 6,775 | 8,525 | 15,600 | 300 |
| Health Ins / Worker Comp / Liab Insurance | 60,628 | 58,515 | 54,747 | 60,000 | 28,086 | 31,914 | 60,000 | - |
| Pension | 12,736 | 14,321 | 9,285 | 13,000 | 5,642 | 7,358 | 13,000 | - |
| Other Operating Expenses | | , | | | | - | | |
| Supplies | 80,118 | 150,000 | 192,300 | 120,000 | 112,210 | 7,790 | 150,000 | 30,000 |
| Utilities | 78,459 | 83,454 | 61,607 | 80,000 | 19,297 | 60,703 | 70,000 | (10,000) |
| Professional Services | 112,385 | - | 3,900 | - | - | - | | - |
| General Fund Overhead est. @ 2% of Revenue | 823 | 16,698 | 2,695 | 17,000 | - | 17,000 | 17,000 | - |
| Total Operating Costs | 560,090 | 530,813 | 535,191 | 505,300 | 282,590 | 222,710 | 529,600 | 24,300 |
| Net Revenue from Operations | 350,921 | 334,187 | 349,390 | 359,700 | 508,327 | (148,627) | 335,400 | (24,300) |
| Depreciation | 274,077 | 280,000 | 274,405 | 280,000 | 137,203 | 142,798 | 280,000 | - |
| Debt Service Interest | 15,624 | 7,760 | 21,996 | 10,000 | 9,551 | 449 | 22,000 | 12,000 |
| Sewer assessment revenues | (22,294) | (25,000) | (6,278) | (12,000) | (11,880) | (120) | (10,000) | 2,000 |
| Total Debt Service (net) | 267,407 | 262,760 | 290,123 | 278,000 | 134,874 | 143,126 | 292,000 | 14,000 |
| Total Sewer Expense | 827,497 | 793,573 | 825,314 | 783,300 | 417,463 | 365,837 | 821,600 | 38,300 |
| Net Sewer Fund Revenue | \$ 83,514 | \$ 71,427 | \$ 59,266 | \$ 81,700 | \$ 373,453 | \$ (291,753) | \$ 43,400 | \$ (38,300) |

Sewer operations are being reclassified to a Town enterprise fund in accordance with a Town Ordinance and in compliance with RIGL § 45-14

R.I. Gen. Law §45-14-5 Disposition of proceeds. - All revenue derived from the assessment of charges authorized by the provisions of this chapter...shall be expended only for the maintenance, repair, replacement, expansion, or operation of the sewer system and sewage disposal or treatment works of the cities and towns, and/or for the payment of charges made against the cities and towns for the disposal and/or treatment of their sewage.

Town of Lincoln Police Detail Revenue / Expenses Estimates FISCAL YEAR 2013-2014

| | Twin River Reg. Hours | Twin River Holiday | Other Customers | FY2014 Total |
|--|--------------------------|-----------------------|--------------------|-----------------|
| Billing Rate | \$ 40.00 | 60.00 | 40.00 | |
| Estimated Hours | 21,331 | 788 | 5,600 | |
| Revenues | \$ 853,240 | 47,280 | 224,000 | 1,124,520 |
| Operating Expenses | | | | |
| Personnel Costs | | | | |
| Wages | 767,916 | 47,280 | 201,600 | 1,016,796 |
| FICA | 58,746 | 3,617 | 15,422 | 77,785 |
| Other Operating Expenses | | | | - |
| Vehicle Expenses(Ins., Fuel, Repair, etc.) @ \$1/hr. | - | - | 5,600 | 5,600 |
| Vehicle major repair | - | - | 2,000 | |
| Overhead (Billing & Acctng.) est. @ 2% of Revenue | 17,065 | 946 | 4,480 | 22,490 |
| Total Costs | \$ 843,726 | 51,843 | 229,102 | 1,124,671 |
| Net Revenue from Operations | \$ 9,514 | (4,563) | (5,102) | (151) |